

Mountain/Desert Policy Committee

Fiscal Year **2020/2021**

Budget Overview



cta

San Bernardino County
Transportation Authority

cog

San Bernardino
Council of Governments

General Government

Board of Directors / Executive Administration

General Counsel

Financial Management

Special Projects and Strategic Initiatives

Management Services / Human Resources

Council of Governments

Legislative and Public Affairs



Board / Executive Administration

What we are doing...

- Board directs policy to enhance mobility through connectivity and improving air quality while maintaining economic equity
- Foster and strengthen relationships with state and federal partners
- Provide administrative support to achieve Board directives



Board / Executive Administration

What's next...

- Maintain project delivery focus
- Nurture external relationships
- Finalize and implement procedures for records retention/destruction in accordance with policy



What we are doing...

- Provides expert, strategic legal advice to SBCTA, SBCOG and Board in furtherance of Board Policy objectives
- Oversees outside counsel on litigation & ROW matters
- Improving contract review & approval process
- Quarterly updates to Board with comprehensive litigation and claims status reports
- Proactively advises Executive Director & staff to minimize risk & maximize delivery of projects



What's next...

- Develop legal strategy and structure for imposition and enforcement of Express Lanes tolling
- Assist with implementation of agency Records Retention Policy
- Continue providing proactive strategic advice regarding risk mitigation
- Assist with development of procedures for processing claims
- Assist with development of environmental approval procedures manual



Financial Management

What we are doing...

- Continue with the implementation of electronic financial management system
 - Accounts payable system
 - Accounts receivable system
- Annually apply for Awards from GFOA for Comprehensive Annual Financial Report and Annual Budget
- Annual review of internal control assessment to evaluate effectiveness and efficiency of internal controls



Financial Management

What's next...

- Comply with requirements for excellence in financial reporting and continuously update The Comprehensive Annual Financial Report
- Continuously update the Annual Budget Document to comply with GFOA requirements
- Update Debt Management and Investment Policies
- Implement changes on internal controls based on the results of the internal control assessment as long as the benefits exceed the cost



Special Projects and Strategic Initiatives

What we are doing...

- Lead the consolidation study between SBCTA and Omnitrans and the innovative transit review of Omnitrans services



Special Projects and Strategic Initiatives

What's next...

- Finalize and present the consolidation study report and the innovative transit report
- Release RFP for business requirements analysis necessary for replacement of the Financial Accounting System
- In coordination with General Counsel, develop and implement procedures for processing claims



Management Services / HR

What we are doing...

- Complete network vulnerability assessment
- Replaced phone server
- Processed 264 employment applications and completed 9 recruitments
- Met new State requirements for sexual harassment training



Management Services / HR

What's next...

- Upgrade to Exchange 2016
- Upgrade network back-up and disaster recovery service
- Release RFP for Property Management firm



Council of Governments

What we are doing...

- Organize the City/County Conference
- Host grant writing workshop for member agencies
- Participate in 2020 Census Complete Count coordination
- Complete emergency medical services optimization study
- Complete workforce automation study



Council of Governments

What's next...

- Develop local strategies for dealing with new housing regulations and housing affordability
- Develop local strategies and toolkit for workforce development opportunities in cooperation with County and cities



Legislative & Public Affairs

What we are doing...

- Representing SBCTA's interests at state and federal level
 - Funding
 - Transit
 - Air Quality
 - Goods Movement
 - Project Delivery
- Enhancing and modernizing communications opportunities
 - Marketing
 - Graphic Design
 - Public Outreach



Legislative & Public Affairs

What's next...

- Maintain historic funding levels and represent SBCTA as new policy, regulatory, and/or funding proposals are considered
- Expand communications opportunities and grow SBCTA's media (traditional and social) presence
- Continue to build awareness of SBCTA programs and services and enhance SBCTA image



Environment & Energy Conservation



Environment & Energy Conservation

What we are doing...

- Hosted 4 LED Holiday light exchanges
- Cities have earned \$2.5 million in rebates and incentives and saved over 6 million kWh and 3,700 therms through our Energy Partnership with utilities
- Complete grant funded pilot program for battery powered trucks and equipment at the BNSF Yard and a facility in Fontana
- Study development of Regional Energy Network with WRCOG and CVAG
- Complete Countywide ZEV Readiness and Implementation Plan



Environment & Energy Conservation

What's next...

- Pursue grants for EV charging infrastructure
- Oversee annual administration of over 12,000 PACE assessments created between 2013 and 2017
- Monitor air quality regulation implications for our region



Commuter & Motorist Assistance



Commuter & Motorist Assistance

What we are doing...

- Assist more than 58,000 motorists with FSP
- Manage and maintain 850 emergency Call Box network
- Handle 253,000 web visitors and more than 114,000 callers on the 5-1-1 system
- Began a new FSP Beat in the Cajon Pass



Commuter & Motorist Assistance

What's next...

- Maintain 99% customer satisfaction rating with FSP
- Research Mobile Call Box Program for the region
- Consolidate 5-1-1 service with LA and Orange Counties
- Conduct ADA audit on all call boxes



Regional & Subregional Planning



Regional & Subregional Planning

What we are doing...(Regional level)

- RTP/SCS 2020 –
 - **(Provided input and comments - to be adopted in April)**
- Regional Coordination Efforts –
 - (e.g. Comprehensive Multimodal Corridor Plan with RCTC and Caltrans, SBCTA/WRCOG Climate Adaptation Toolkit, and Regional ATP, etc.)
- Input on State and Regional Plans/Projects
 - (e.g. Regional Housing Needs Assessment, CA Freight Mobility Plan, SB 1 Guidelines and Programs, and Cap and Trade Programs)



Regional & Subregional Planning

What we are doing...(County level)

- Working with Transportation and Planning TACs
- Completing Draft CMCP
- Grant applications: TIRCP, SB 1, SCAG, ATP, Caltrans (infrastructure and planning grants)
- County-level studies
 - SB 743 Implementation Study (templates for jurisdictions to use)
 - Paths to Clean Vehicle Technology (Caltrans grant)
 - Sidewalk Inventory and Connectivity Plan (Phase 1)
 - Active Transportation Projects/Studies (ATP/SCAG grants)
 - Implementation of Countywide Safe Routes to School Program
 - GHG Reduction Plan Update



Regional & Subregional Planning

What's next...(Regional level)

- RTP/SCS –
 - Start on 2024 RTP/SCS
 - Work with Jurisdictions on Implementation of 2020 RTP/SCS
- Finalize CMCP, per SB 1
- Alternatives Analysis for Rail to ONT (SBCTA Lead Agency)
- SR 18 Corridor Study, joint with Metro for the High Desert
- Coordination on targeted regional studies (e.g. freight and express lanes)
- Ongoing input to state/federal/regional regulations and guidelines (e.g. new Air Quality Management Plan, Affordable Housing, SB 743, etc.)



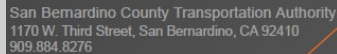
Regional & Subregional Planning

What's next...(County level)

- Aggressively pursue transportation and sustainability grants
- Re-start Long Range Transit Plan with transit partners (put on hold for Consolidation Study and SRTPs)
- Implementation support for jurisdictions on SB 743 (SCAG grant)
- Transportation modeling and GIS support agency-wide
- Customer-based Ridesharing and Transit Implementation
- Sustainability initiatives (sample)
 - Regional GHG reduction plan in response to AB 32
 - Habitat Conservation Framework/RCIS
 - Continue Active Transportation Program Planning, Grant Applications, and Implementation
 - Countywide Vision Elements (Wellness, Environment, etc.)



10-Year Delivery Plan ²⁰¹⁹



Fund Administration & Programming

What we are doing...

- Monitoring implementation of 2019 Update to the 10-Year Delivery Plan and bonding needs
- Developing and monitoring approval of the SBCTA 2020 STIP Proposal to be adopted by the CTC in March 2020
- Developing the 2021 Federal Transportation Improvement Program
- Participating in development of program guidance and assisting in proposal development for the Senate Bill 1 Calls for Projects
- Meeting with each Subarea and Caltrans to determine regional priorities and funding opportunities



Fund Administration & Programming

What we are doing...

- Managing obligation authority to ensure funds are available for new projects, funds aren't rescinded, and SBCTA maximizes the August redistribution - SBCTA was able to secure \$15M in Federal funds in excess of our FY19/20 formula share through this process
- Participating in development of the Long Range Transit Plan and operator Short Range Transit Plans
- Planned allocation of \$42M in Measure I, State, and Federal funds to local agencies for priority projects
- Allocated \$43M in State, Federal, and Measure I funds to transit operators for operations and capital projects



Fund Administration & Programming

What's next...

- Begin development of 2021 update to the 10-Year Delivery Plan for Board adoption in late 2021
- Continue to coordinate with Subareas and Caltrans on strategic planning update of Measure I projects and develop a strategy for implementation
- Facilitate performance of the TDA Triennial Audit
- Monitor results of Senate Bill 1 competitive programs and assist SBCTA Departments in securing funds for successful projects or developing alternative funding plans
- Monitor approval process of 2021 Federal Transportation Improvement Program



Fund Administration & Programming

New Revenue for Mountain/Desert Projects

- Measure I Local Streets – \$18.6M (+6.0%)¹
 - Victor Valley - \$12.5M (+5.4%)
 - North Desert - \$2.8M (+0.7%)
 - Morongo Basin - \$1.6M (+5.1%)
 - Mountains - \$1.6M (+40.6%)
 - Colorado River - \$200,200 (+36.6%)
- Local Transportation Fund – \$27.1M (+10.3%)²
- State Transit Assistance Fund – \$7.2M (-3.4%)³
- Low Carbon Transit Operations Program – \$1.2M (+0.6%)
- SB 1 State of Good Repair – \$0.90M (+1.5%)³

¹ Percent change from most recent FY 2019/20 MSI revenue estimate

² Includes carryover funds that have not been apportioned yet

⁴ Slight decrease in the Mountain/Desert population based on split with the Valley, plus smaller 99314 share due to operator's revenue to statewide total



Fund Administration & Programming

| Area | Agency | Projects* | Current Phase | Allocation Description/ Phase | MSI Allocated** (1,000s) | State/Federal Allocation*** (1,000s) | Open to Public |
|----------------|---------------------------|---|----------------------|-------------------------------|--------------------------|--------------------------------------|----------------|
| Victor Valley | Adelanto | US 395 Widening, Phase 1 | Construction | Project | \$1,758 | \$55,071 | 2021 |
| | Apple Valley/County of SB | Yucca Loma Bridge/Yates Road Widening | Plant Establishment | Project | \$14,668 | \$9,950 | 2017 |
| | Victorville/County of SB | Green Tree Boulevard | Right of Way | City Project | \$1,240 | \$20,395 | 2021 |
| | Victorville | Bear Valley Road Overhead at BNSF | Construction | CON | \$0 | \$1,634 | 2021 |
| | Apple Valley | Apple Valley Road and SR 18 Realignment | Construction | Project | \$4,010 | \$0 | 2021 |
| | Apple Valley | Bear Valley Road Bridge over Mojave River | Design | TBD | Anticipated | | 2021 |
| | Hesperia/County of SB | Ranchero Road Widening | Right of Way | City ROW | \$1,514 | \$0 | 2021 |
| | | | | County ROW | \$1,457 | \$0 | |
| | | | | CON | Anticipated | \$12,678 | |
| | County of SB | Rock Springs Road Bridge over Mojave River | Design | Project | \$1,457 | \$0 | 2022 |
| | County of SB | Phelan Road widening | Planning | TBD | Anticipated | | 2024 |
| | Apple Valley | Yucca Loma Road Widening, Apple Villy Rd to Rincon | ROW | TBD | Anticipated | | 2023 |
| North Desert | LACMTA | SR 18/138 Corridor Study | Planning | Study | \$500 | \$0 | TBD |
| | Barstow | North First Ave Bridge over BNSF | PS&E/ Right of Way | Project | \$7,824 | \$2,591 | 2023 |
| | Barstow | North First Ave Bridge over Mojave River & Overflow | Environmental | Project | \$1,267 | \$6,136 | 2025 |
| | Barstow | Rimrock Road Pavement overlay | Design | Project | \$749 | \$0 | 2020 |
| | County of SB | Baker Blvd Bridge Widening over Mojave River | Design | Project | \$1,550 | \$0 | 2024 |
| | County of SB | National Trails Highway Resurfacing | Close Out | Project | \$3,402 | \$0 | 2019 |
| Mountains | Big Bear Lake | Moonridge Road Realignment/Roundabouts (AEA) | Design | Project | \$1,500 | \$0 | 2022 |
| | County of SB | Arrowbear Drive Bridge at Arrowbear Spillway | Environmental | Study | \$2,500 | \$0 | 2022 |
| | County of SB | Crest Forest Dr/Lake Dr Study | Project Study Report | Study | \$100 | \$0 | TBD |
| | County of SB | Stanfield Cutoff Roundabout Study | Project Study Report | Study / PS&E | \$500 | \$0 | 2023 |
| Morongo Basin | Twentynine Palms | SR-62, Encelia to Larrea (AEA) | Construction | Project | \$400 | \$0 | 2019 |
| | Twentynine Palms | Split Rock Ave at Flood Control Channel | Design | Project | \$286 | \$0 | 2022 |
| | County of SB | Park Boulevard Resurfacing | Construction | Project | \$1,949 | \$0 | 2019 |
| | Yucca Valley | Indio Avenue Realignment | Planning | TBD | Anticipated | | TBD |
| | Yucca Valley | Onaga Trail Extension | Planning | TBD | Anticipated | | TBD |
| | Yucca Valley | Santa Fe Trail Extension | Planning | TBD | Anticipated | | TBD |
| Colorado River | County of SB | Needles Highway, Segment N (AEA) | Construction | Project | | Anticipated | 2020 |

* Projects with Anticipated Reimbursements in Fiscal Year 2020/2021

**Funding Agreements executed

*** State and Federal Funds Allocated by SBCTA



What we are doing...

- Freeways/Highways
- Interchanges
- Railroad Grade Separations



Freeway Mainline

| Project Name | | Current Phase | Open to Public |
|--------------|--|---------------|----------------|
| 1 | I-10 EB Truck Climbing Lane | Environmental | 2023 |
| 2 | I-15 Corridor Express Lanes | Design / ROW | 2025 |
| 3 | I-10 Corridor Express Lanes (Contract 1) | Design / ROW | 2023 |
| 4 | SR 210 Lane Addition | Construction | 2023 |
| 5 | US 395 Widening | Construction | 2021 |



Interchanges

| Project Name | | Current Phase | Open to Public |
|--------------|-------------------------------|------------------------|----------------|
| 1 | I-10 / Mount Vernon | Environmental | 2024 |
| 2 | I-10 / Monte Vista | Design / ROW | 2023 |
| 3 | I-215 / University | Environmental | 2022 |
| 4 | SR 60 / Archibald | Construction | 2021 |
| 5 | SR 60 / Central | Design / ROW | 2021 |
| 6 | I-10 / Alabama | Design / ROW | 2021 |
| 7 | I-10 / Cedar | Design / ROW | 2023 |
| 8 | SR 210 / Baseline | Construction | 2023 |
| 9 | I-215 / Barton | Construction | 2020 |
| 10 | I-10 / University | Design / ROW | 2021 |
| 11 | I-10 / Wildwood Canyon | Planning/Environmental | TBD |
| 12 | I-10 / Vineyard | Design / ROW | 2023 |
| 13 | I-10 / 4 th Street | Design / ROW | 2023 |
| 14 | I-10 / Euclid | Design / ROW | 2023 |



Interchanges



Barton Road Interchange



Grade Separations

| Project Name | | Current Phase | Open to Public |
|--------------|---------------------------|---------------|----------------|
| 1 | Monte Vista Avenue / UPRR | Close Out | 2019 |



Grade Separations



Monte Vista Grade Sep

What we are doing...

- Credit Ratings (stable)
 - Standard & Poor's "AAA"
 - Fitch "AA+"
 - Moody's "Aa2"
- Account for trustee activity for principal, interest and fiscal charges
- Comply with laws and regulations relating to disclosure & arbitrage liability



What's next...

Long-term and short-term financing

- Victor Valley Major Local Highway Program



Mountain/Desert Policy Committee

Fiscal Year **2020/2021**

Budget Overview



cta

San Bernardino County
Transportation Authority

cog

San Bernardino
Council of Governments