





AGENDA Board of Directors Metro Valley Study Session

April 15, 2021

Start Time: 9:30 AM

MEETING ACCESSIBLE VIA ZOOM AT: https://gosbcta.zoom.us/j/96330251687

Teleconference

Dial: 1-669-900-6833 Meeting ID: 963 3025 1687

This meeting is being conducted in accordance with Governor Newsom's **Executive Order N-29-20.**

Board of Directors

Valley Representatives

Study Session	<u> Chair</u>
Curt Hagman	Superviso

Curt Hagman, Supervisor Fourth District

Study Session Vice-Chair

Dawn Rowe, Supervisor Third District

Eunice Ulloa, Mayor City of Chino

Ray Marquez, Vice Mayor

City of Chino Hills

Frank Navarro, Mayor City of Colton

Gerardo Hernandez, Mayor Pro Tem

City of Adelanto

Art Bishop, Council Member

Town of Apple Valley

Paul Cook, First District

Paul Courtney, Mayor

City of Barstow

Acquanetta Warren, Mayor

City of Fontana

Darcy McNaboe, Mayor

City of Grand Terrace

Larry McCallon, Mayor Pro Tem

City of Highland

Rhodes "Dusty" Rigsby, Council Member

City of Loma Linda

John Dutrey, Mayor City of Montclair

Alan Wapner, Mayor Pro Tem

City of Ontario

L. Dennis Michael, Mayor City of Rancho Cucamonga

Paul Barich, Mayor City of Redlands

Deborah Robertson, Mayor

City of Rialto

John Valdivia, Mayor City of San Bernardino

Carlos A. Garcia, Council Member

City of Upland

David Avila, Council Member

City of Yucaipa

Mountain/Desert Representatives

Rick Herrick, Mayor Pro Tem

City of Big Bear Lake

Cameron Gregg, Mayor City of Hesperia

Edward Paget, Vice Mayor

City of Needles

County Board of Supervisors

Joe Baca, Jr., Fifth District

Joel Klink, Council Member City of Twentynine Palms

Debra Jones, Mayor City of Victorville

Rick Denison, Council Member Town of Yucca Valley

Janice Rutherford, Second District

Ex-Officio Member – Michael Beauchamp, Caltrans District 8 Director Ray Wolfe, Executive Director

Julianna Tillquist, General Counsel

San Bernardino County Transportation Authority San Bernardino Council of Governments

AGENDA

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Interested persons may submit Public Comment in writing to the Clerk of the Board at clerkoftheboard@gosbcta.com. Written comments must acknowledge the Agenda Item number, and specify whether the commenter wishes the comment be included with the minutes or read into the record. Comments read into the record will be read for three minutes; if three minutes pass and there is comment still unread, the time will not be extended and the remaining comment will not be read. Public Comment must be submitted no later than 5:00 pm on April 14, 2021.

To obtain additional information on any items, please contact the staff person listed under each item. You are encouraged to obtain any clarifying information prior to the meeting to allow the Board to move expeditiously in its deliberations. Additional "*Meeting Procedures*" and agenda explanations are attached to the end of this agenda.

CALL TO ORDER

(Meeting Chaired by Curt Hagman)

- i. Pledge of Allegiance
- ii. Attendance
- iii. Announcements
- iv. Agenda Notices/Modifications Ashley Izard

Possible Conflict of Interest Issues

Note agenda item contractors, subcontractors and agents which may require member abstentions due to conflict of interest and financial interests. Board Member abstentions shall be stated under this item for recordation on the appropriate item.

1. Information Relative to Possible Conflict of Interest

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Note agenda items and contractors/subcontractors, which may require member abstentions due to possible conflicts of interest.

This item is prepared for review by Board of Directors and Committee members.

CONSENT CALENDAR

Items listed on the Consent Calendar are expected to be routine and non-controversial. The Consent Calendar will be acted upon as a single motion. Items on the Consent Calendar may be removed for discussion by Board Members.

Consent - Project Delivery

2. Construction Contract Change Orders to On-Going Construction Contracts

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Receive and file change order report.

Presenter: Paula Beauchamp

This item is not scheduled for review by any other policy committee or technical advisory committee.

DISCUSSION ITEMS

<u>Discussion - Project Delivery</u>

3. Major Projects Status Report through March 2021

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Receive the Major Projects Status Report for the period through March 2021.

Presenter: Paula Beauchamp

This item is not scheduled for review by any other policy committee or technical advisory committee.

4. On-Call Tolling Advisory Services Request for Proposals

Pg. 24

That the following be reviewed and recommended for final approval by the Board of Directors, acting as the San Bernardino County Transportation Authority, at a regularly scheduled Board meeting:

Approve the withdrawal of Request for Proposals No. 21-1002490 for an On-Call Tolling Advisory Services Consultant for the San Bernardino County Transportation Authority Express Lanes Program.

Presenter: Paula Beauchamp

This item is not scheduled for review by any other policy committee or technical advisory committee. SBCTA General Counsel, Procurement Manager and Risk Manager have reviewed this item and the Scope of Work.

5. Amendment No. 2 to Contract No. 16-1001474 with Gibbs Giden Locher Turner Senet & Wittbrodt, LLP for Public Contracting Legal Services

Pg. 30

That the following be reviewed and recommended for final approval by the Board of Directors, acting as the San Bernardino County Transportation Authority, at a regularly scheduled Board meeting:

Approve Amendment No. 2 to Contract No. 16-1001474 with Gibbs Giden Locher Turner Senet & Wittbrodt, LLP for public contracting legal services, increasing the contract price from \$150,000 to \$650,000; extending the term through June 30, 2024, with two one-year optional terms, if needed; and updating certain insurance requirements; and authorize the Executive Director, or his designee, to exercise the optional terms.

Presenter: Julianna Tillquist

This item is not scheduled for review by any other policy committee or technical advisory committee. SBCTA General Counsel, Procurement Manager and Risk Manager have reviewed this item and the draft amendment.

6. Mt. Vernon Viaduct-Request for Additional Expenditure Authorization for Southern California Regional Rail Authority Construction Agreement

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That the following be reviewed and recommended for final approval by the Board of Directors, acting as the San Bernardino County Transportation Authority, at a regularly scheduled Board meeting:

Approve an additional expenditure authorization to Contract No. 19-1002210 with Southern California Regional Rail Authority for actual flagging, inspection and railroad support costs associated with the Mt. Vernon Viaduct project in the amount of \$300,000, bringing the total not-to-exceed contract amount to \$800,000.

Presenter: Henry Stultz

This item is not scheduled for review by any other policy committee or technical advisory committee. SBCTA General Counsel and Risk Manager have reviewed this item.

Public Comment

Brief Comments from the General Public

Interested persons may submit Public Comment in writing to the Clerk of the Board at clerkoftheboard@gosbcta.com. Written comments must acknowledge the Agenda Item number, and specify whether the commenter wishes the comment be included with the minutes or read into the record. Comments read into the record will be read for three minutes; if three minutes pass and there is comment still unread, the time will not be extended and the remaining comment will not be read. Public Comment must be submitted no later than 5:00 pm on April 14, 2021.

Comments from Board Members

Brief Comments from Board Members

<u>ADJOURNMENT</u>

Additional Information

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Acronym List Pg. 42
Mission Statement Pg. 44

The next Board of Directors Metro Valley Study Session is scheduled for May 13, 2021.

Meeting Procedures and Rules of Conduct During COVID-19 'Stay in Place' Orders

<u>Meeting Procedures</u> - The Ralph M. Brown Act is the state law which guarantees the public's right to participate in meetings of local legislative bodies. These rules have been adopted by the Board of Directors in accordance with the Brown Act, Government Code 54950 et seq., and shall apply at all meetings of the Board of Directors and Policy Committees. California Governor Gavin Newsom has issued Executive Order N-29-20 waiving portions of the Brown Act requirements during the COVID-19 State of Emergency.

<u>Accessibility</u> – During the COVID-19 crisis, meetings are being held virtually using web-based or telephone technologies. If accessibility assistance is needed in order to participate in the public meeting, requests should be made through the Clerk of the Board at least three (3) business days prior to the Board meeting. The Clerk can be reached by phone at (909) 884-8276 or via email at clerkoftheboard@gosbcta.com.

<u>Agendas</u> – All agendas are posted at <u>www.gosbcta.com/board/meetings-agendas/</u> at least 72 hours in advance of the meeting. Staff reports related to agenda items may be reviewed online at that web address.

<u>Agenda Actions</u> – Items listed on both the "Consent Calendar" and "Discussion" contain recommended actions. The Board of Directors will generally consider items in the order listed on the agenda. However, items may be considered in any order. New agenda items can be added and action taken by two-thirds vote of the Board of Directors or unanimous vote of members present as provided in the Ralph M. Brown Act Government Code Sec. 54954.2(b).

<u>Closed Session Agenda Items</u> – Consideration of closed session items excludes members of the public. These items include issues related to personnel, pending litigation, labor negotiations and real estate negotiations. Prior to each closed session, the Chair will announce the subject matter of the closed session. If action is taken in closed session, the Chair may report the action to the public at the conclusion of the closed session.

<u>Public Testimony on an Item</u> – Public Comment may be submitted in writing to the Clerk of the Board via email at clerkoftheboard@gosbcta.com. Written comments must acknowledge the Agenda Item number, and specify whether the commenter wishes the comment be included with the minutes or read into the record. Comments read into the record will be read for three minutes; if three minutes pass and there is comment still unread, the time will not be extended and the remaining comment will not be read. Public Comment must be submitted no later than 5:00 pm the day before the meeting. Members of the public are afforded an opportunity to speak on any listed item. Individuals wishing to address the Board of Directors or Policy Committee Members should indicate their request when Public Comment is called for during the meeting. This request to speak can be achieved by either using the 'Raise Hand' feature in Zoom platform or by verbally stating interest when the Chair calls for Public Comment. When recognized by the Chair, speakers should be prepared to announce their name for the record. In the interest of facilitating the business of the Board, speakers are limited to three (3) minutes on each item. Additionally, a twelve (12) minute limitation is established for the total amount of time any one individual may address the Board at any one meeting. The Chair or a majority of the Board may establish a different time limit as appropriate, and parties to agenda items shall not be subject to the time limitations. Members of the public requesting information be distributed to the Board of Directors must provide such information electronically to the Clerk of the Board via email at clerkoftheboard@gosbcta.com no later than 5:00 pm the day before the meeting. The Consent Calendar is considered a single item, thus the three (3) minute rule applies. Consent Calendar items can be pulled at Board member request and will be brought up individually at the specified time in the agenda allowing further public comment on those items.

<u>Agenda Times</u> – The Board is concerned that discussion take place in a timely and efficient manner. Agendas may be prepared with estimated times for categorical areas and certain topics to be discussed. These times may vary according to the length of presentation and amount of resulting discussion on agenda items.

<u>Public Comment</u> – At the end of the agenda, an opportunity is also provided for members of the public to speak on any subject within the Board's authority. Matters raised under "Public Comment" may not be acted upon at that meeting. "Public Testimony on an Item" still applies.

<u>Disruptive or Prohibited Conduct</u> – If any meeting of the Board is willfully disrupted by a person or by a group of persons so as to render the orderly conduct of the meeting impossible, the Chair may recess the meeting or order the person, group or groups of person willfully disrupting the meeting to be removed from the virtual meeting. Disruptive or prohibited conduct includes without limitation: addressing the Board without first being recognized, not addressing the subject before the Board, repetitiously addressing the same subject, posting profane or rude content in the virtual meeting environment, or otherwise preventing the Board from conducting its meeting in an orderly manner. Your cooperation is appreciated!

General Practices for Conducting Meetings

Board of Directors and Policy Committees

Attendance.

- The Chair of the Board or a Policy Committee (Chair) has the option of taking attendance by Roll Call or Self-Introductions. If attendance is taken by Roll Call, the Clerk of the Board will call out by jurisdiction or supervisorial district. The Member or Alternate will respond by stating his/her name. If attendance is by Self-Introduction, the Member or Alternate will state his/her name and jurisdiction or supervisorial district.
- A Member/Alternate, who arrives after attendance is taken, shall announce his/her name prior to voting on any item.
- A Member/Alternate, who wishes to leave the meeting after attendance is taken but before remaining items are voted on, shall announce his/her name and that he/she is leaving the meeting.

Basic Agenda Item Discussion.

- The Chair announces the agenda item number and states the subject.
- The Chair calls upon the appropriate staff member or Board Member to report on the item.
- The Chair asks members of the Board/Committee if they have any questions or comments on the item. General discussion ensues.
- The Chair calls for public comment based on "Request to Speak" forms which may be submitted.
- Following public comment, the Chair announces that public comment is closed and asks if there is any further discussion by members of the Board/Committee.
- The Chair calls for a motion from members of the Board/Committee.
- Upon a motion, the Chair announces the name of the member who makes the motion. Motions require a second by a member of the Board/Committee. Upon a second, the Chair announces the name of the Member who made the second, and the vote is taken.
- The "aye" votes in favor of the motion shall be made collectively. Any Member who wishes to oppose or abstain from voting on the motion, shall individually and orally state the Member's "nay" vote or abstention. Members present who do not individually and orally state their "nay" vote or abstention shall be deemed, and reported to the public, to have voted "aye" on the motion.

The Vote as specified in the SANBAG Bylaws.

- Each Member of the Board of Directors shall have one vote. In the absence of the official representative, the alternate shall be entitled to vote. (Board of Directors only.)
- Voting may be either by voice or roll call vote. A roll call vote shall be conducted upon the demand of five official representatives present, or at the discretion of the presiding officer.

Amendment or Substitute Motion.

- Occasionally a Board Member offers a substitute motion before the vote on a previous motion. In instances where there is a motion and a second, the maker of the original motion is asked if he or she would like to amend his or her motion to include the substitution or withdraw the motion on the floor. If the maker of the original motion does not want to amend or withdraw, the substitute motion is voted upon first, and if it fails, then the original motion is considered.
- Occasionally, a motion dies for lack of a second.

Call for the Question.

- At times, a Member of the Board/Committee may "Call for the Question."
- Upon a "Call for the Question," the Chair may order that the debate stop or may allow for limited further comment to provide clarity on the proceedings.
- Alternatively and at the Chair's discretion, the Chair may call for a vote of the Board/Committee to determine whether or not debate is stopped.
- The Chair re-states the motion before the Board/Committee and calls for the vote on the item.

The Chair.

- At all times, meetings are conducted in accordance with the Chair's direction.
- These general practices provide guidelines for orderly conduct.
- From time-to-time circumstances require deviation from general practice.
- Deviation from general practice is at the discretion of the Chair.

Courtesy and Decorum.

- These general practices provide for business of the Board/Committee to be conducted efficiently, fairly and with full participation.
- It is the responsibility of the Chair and Members to maintain common courtesy and decorum.

Adopted By SANBAG Board of Directors January 2008 Revised March 2014 Revised May 4, 2016

Minute Action

AGENDA ITEM: 1

Date: April 15, 2021

Subject:

Information Relative to Possible Conflict of Interest

Recommendation:

Note agenda items and contractors/subcontractors, which may require member abstentions due to possible conflicts of interest.

Background:

In accordance with California Government Code 84308, members of the SBCTA Board may not participate in any action concerning a contract where they have received a campaign contribution of more than \$250 in the prior twelve months from an entity or individual, except for the initial award of a competitively bid public works contract. This agenda contains recommendations for action relative to the following contractors:

Consent/Discussion Calendar Items

Item No.	Contract No.	Principals & Agents	Subcontractors
2-A	19-1002181	Granite Construction Company	Alcorn Fence Company
		Joseph P. Richardson	Chrisp Company
			Drill Tech Drilling & Shoring
			Ferreira Construction Co., Inc.
			Integrity Rebar Placers
			Marina Landscape
			Statewide Traffic & Safety Signs
2-B	19-1002078	Guy F. Atkinson Construction, LLC	All American Asphalt
		(dba Guy F. Atkinson)	Cal Stripe, Inc.
		Timothy Stroud	Case Pacific Company
			Commercial Metals Company
			Cooper Engineering, Inc.
			Coral Construction Company
			DeesBurke Engineering Contractors, LLC
			Diverscape, Inc.
			Dywidag Systems International USA, Inc.
			Ferreira Construction Company, Inc.
			Foundation Pile, Inc.
			Harber Companies, Inc.
			L. Johnson Construction, Inc.
			Maneri Traffic Control, Inc.
			Penhall Company

Entity: San Bernardino Council of Governments, San Bernardino County Transportation Authority

2-B Cont'			Treesmith Enterprises, Inc.	
			Universal Construction	
2-C	17-1001599	Lane-Security Paving Joint Venture	Aegis Project Controls Corp.	
		Giuseppe Quarta	A.M. Concrete	
		Joseph Ferndino	Antigo Construction	
		soseph i ernamo	Apex Logistics	
			Arellano Associates, LLC	
			BC Traffic Rentals	
			Boral Resources, LLC	
			Bridge Deck Solutions	
			C Below	
			CalPortland Company	
			Cal-Stripe	
			Cemex	
			CGO Construction	
			CH2M Hill Engineers, Inc.	
			CMC Commercial Metals	
			Conco Pumping	
			Con-Fab California	
			CTI Milling	
			CW Allied, Inc.	
			Diversified Landscape	
			Dywidag Systems	
			EBS General Engineering, Inc.	
			ECS	
			Euclid Chemical Company	
			Ferreira Construction	
			Fitzgerald Formliners	
			Fleming & Sons Concrete	
			Forefront Deep Foundations	
			Foundation Pile	
			FPL and Associates, Inc.	
			Fryman Management, Inc.	
			G3 Quality, Inc.	
			G&F Concrete Cutting	
			Global Road Sealing	
			Golden State Boring & Pipe	
			Hanes Geo Components	
			Harber Companies	
			Highlight Electric	
			Irvine Pipe Company	
			ISCO Industries	
			JC Supply & Manufacturing	

San Bernardino Council of Governments San Bernardino County Transportation Authority

2-C Cont'			JT Construction Products, LLC L Johnson Construction L.B. Foster Construction Malcolm Drilling Company Michael Baker International, Inc.
			Miranda Logistics
			Murphy Industrial Coatings
			Pacific Corrugated Pipe Co.
			Peri Formworks
			Pipe Jacking Trenchless, Inc.
			Pro-Cast Products, Inc.
			PQM, Inc.
			The R. J. Noble Company
			Rupert Construction Supply
			Sierra Landscape Development
			Skyline Steel
			Spartan Mat, LLC
			Statewide Traffic Safety and Signs, Inc.
			Strength Transportation Management
			Titan Constructor Engineering
			V&A, Inc.
			Vulcan Materials
2-D	18-1001967	C.A. Rasmussen, Inc.	Cal Stripe
		Charles Rasmussen	Case Pacific
			DC Hubs Construction
			Integrity Rebar Placers
			Power Up Enterprises
			Reycon Construction
			Statewide Traffic Safety & Signs
5	16-1001474	Gibbs Giden Locher Turner Senet & Wittbrodt, LLP	None
		Ted Senet	

Financial Impact:

This item has no direct impact on the budget.

Reviewed By:

This item is prepared for review by Board of Directors and Committee members.

Responsible Staff:

Paula Beauchamp, Director of Project Delivery and Toll Operations

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Approved
Board of Directors Metro Valley Study Session
Date: April 15, 2021
Witnessed By:

San Bernardino Council of Governments San Bernardino County Transportation Authority

Minute Action

AGENDA ITEM: 2

Date: April 15, 2021

Subject:

Construction Contract Change Orders to On-Going Construction Contracts

Recommendation:

Receive and file change order report.

Background:

San Bernardino County Transportation Authority (SBCTA) has eleven (11) on-going construction contracts, of which four (4) have had Construction Change Orders (CCOs) approved since the last reporting to the Board of Directors Metro Valley Study Session through March 23, 2021. The CCOs are listed below.

A. Contract Number (CN) 19-1002181 with Granite Construction Company for the Archibald Avenue Improvements Project at State Route 60 (SR 60): CCO No. 19 (\$6,000.00 increase to compensate the Contractor for installation of temporary overhead power poles), CCO No. 21 (\$72,750.69 increase to compensate the Contractor for providing power to existing California Department of Transportation (Caltrans) Transportation Management System (TMS) Sign), CCO No. 27 (\$36,028.10 increase to compensate the Contractor for abandoning conflicting Weigh In Motion (WIM) System), and CCO No. 29 (\$14,608.45 credit due to modifications to Drainage Systems 10 and 11).

B. CN 19-1002078 with Guy F. Atkinson Construction, LLC. For the State Route 210 (SR 210) Lane Addition, Base Line Interchange and Pavement Rehabilitation Project: CCO No. 20 (\$25,000.00 increase to compensate the Contractor for approach slab and abutment drainage modifications), CCO No. 22 (\$8,000.00 increase to compensate the Contractor for removal of conflicting concrete slab and bollards at a gas station), CCO No. 28 (no cost CCO for revised shop drawings submittal requirements), CCO No. 29 (\$250,000.00 increase to compensate the Contractor for oil price fluctuations per the Standard Specifications), CCO No. 31 (\$127,323.00 increase to compensate the Contractor for extending existing irrigation crossovers), CCO No. 35 (\$11,266.00 increase to compensate the Contractor for additional Cast In Drilled Hole (CIDH) pile quantities), and CCO No. 36 (\$254,924.32 credit due to deletion of Retaining Wall 1033).

C. CN 17-1001599 with The Lane-Security Paving Joint Venture for the Interstate 10 (I-10) Corridor Contract 1 Project, Design-Build Contract: CCO No. 26 (\$155,400.00 increase to compensate the Contractor for revisions to Euclid Eastbound exit ramp ground anchor wall limits), CCO No. 30 Supplemental-1 (S-1), (\$617,905.00 increase to compensate the Contractor for utility revisions near Monte Vista Avenue), and CCO No. 35 (\$76,517.00 increase to compensate the Contractor for revised Traffic Control Systems (TCS) Closed-Circuit Television (CCTV) camera system).

D. CN 18-1001967 with C.A. Rasmussen, Inc. for the US 395 Phase 1 Widening Project: CCO No. 34 (\$73,706.00 increase to compensate the Contractor for additional Stage 4 temporary striping), and CCO No. 35 (\$108,331.64 increase to compensate the Contractor for Seneca Interchange revisions).

Entity: San Bernardino County Transportation Authority

Financial Impact:

This item imposes no financial impact, as all CCOs are within previously approved contingency amounts under: Task No. 0820 Freeway Projects, Sub-Task Nos. 0823 I-10 Corridor Contract 1, 0887 SR 210 Lane Addition, and 0891 US 395 Widen SR 18/ Chamberlaine/City Adelanto; and Task No. 0830 Interchange Projects, Sub-Task No. 0803 SR 210 Baseline Road Interchange, and Sub-Task No. 0894 SR 60 Archibald Avenue Interchange.

Reviewed By:

This item is not scheduled for review by any other policy committee or technical advisory committee.

Responsible Staff:

Paula Beauchamp, Director of Project Delivery and Toll Operations

Approved Board of Directors Metro Valley Study Session Date: April 15, 2021

Witnessed By:

Board of Directors Metro Valley Study Session Construction Change Orders Log

	I-10 Tippecanoe Avenue Landscaping EEP – Executed Change Orders		
Number	Description	Amount	
1	Replace Frost Damaged Plant Material	\$796.00	
2	Replace Caltrans Phase I Irrigation Controller	\$7,777.09	
3	Additional Tree Replacement	\$859.86	
	CCO TOTAL		
TOTAL CONTINGENCY AND SUPPLEMENTAL		\$31,590.00	

	Archibald Avenue Improvements Project at SR 60 – Executed Change Orders			
Number	Description	Amount		
3	Maintain Traffic	\$25,000.00		
4	Maintain Existing Electrical Systems	\$15,000.00		
5	Staging Changes	(\$267.57)		
6	Partnering	\$20,000.00		
7	SWPPP Maintenance	\$25,000.00		
10	Removal of Man-Made-Buried-Object	\$8,500.00		
11	Revised Retaining Wall Details	\$0.00		
13	Water Line Revisions	\$55,889.00		
14	Conflicting Palm Trees Removal	\$10,000.00		
15	Combine Stages 2 and 3 for Retaining Wall 16	\$0.00		
16	Drainage Systems Modifications	\$33,942.75		
18	Revised Closure Hours and Irrigation Crossover	\$9,000.00		
19	Install Temporary Overhead Power Poles	\$6,000.00		
20	Furnish Two Fire Hydrants	\$15,553.94		
21	Provide Power to Existing Caltrans TMS Sign	\$72,750.69		
23	Pavement Revisions	(\$31,247.42)		
24	Irrigation Valve Repair	\$5,000.00		
26	Removal of Conflicting Trees	\$6,720.00		
27	Abandon Conflicting Weigh In Motion System	\$36,028.10		
28	Modify Existing Drainage Pipe and Structures	\$34,628.10		
29	Modify Drainage Systems 10 and 11	(\$14,608.45)		
	CCO TOTAL	\$ 332,889.14		
	TOTAL CONTINGENCY AND SUPPLEMENTAL \$2,122,333.0			

SR 210 Lane Addition, Base Line I/C and Pavement Rehabilitation – Executed Change Orders			
Number	Description	Amount	
1	Maintain Traffic SR 210 Lane Addition	\$300,000.00	
2	Maintain Traffic SR 210 Base Line Interchange	\$50,000.00	
3	Maintain Traffic SR 210 Pavement Rehabilitation	\$150,000.00	
4	Partnering	\$100,000.00	
5	Dispute Resolution Board	\$50,000.00	
5 S-1	Revised Dispute Resolution Board Specifications	\$0.00	
6	Federal Training Program	\$50,000.00	
7	Storm Water Best Management Practice Maintenance	\$100,000.00	
8	Existing Roadway Repair	\$80,000.00	
9	Bird Exclusionary Devices	\$50,000.00	

Bolded - Construction Change Orders approved since the last reporting to the Metro Valley Study Session Amounts shown in parentheses represent a credit to the Agency

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10	Added Environmental Requirements	\$85,491.00
12	K-rail Relocation Due to A Public Incident	\$15,000.00
13	Revised Ramp Closure Charts	\$0.00
14	Revised Pile Layout for Retaining Wall 1021	\$24,312.00
15	Revisions to Santa Ana River Bridge Abutment 7-Right	\$4,035.00
16	Removal of Buried Man-Made Objects	\$75,000.00
17	Repair of Existing Irrigation Crossovers	\$20,000.00
18	Agency Provided Street Name Signs	(\$4,832.59)
19	Removal of Asbestos Shims at Sterling Ave Bridge	\$12,017.12
20	Approach Slab and Abutment Drainage Modifications	\$25,000.00
21	Deck Drain Grates	\$7,000.00
22	Remove Concrete Slab and Bollards at Gas Station	\$8,000.00
23	Added Temporary Fence	\$10,000.00
27	CIDH Foundation and Pile Quantity Adjustment	\$26,218.00
28	Revised Shop Drawings Submittal Requirements	\$0.00
29	Oil Price Fluctuation Adjustment	\$250,000.00
30	Just in Time (JIT) Training	\$5,000.00
31	Extend Irrigation Crossovers	\$127,323.00
35	CIDH Pile Quantity Increase	\$11,266.00
36	Deletion of RW 1033	(\$254,924.32)
	CCO TOTAL	\$ 1,375,905.21
	TOTAL CONTINGENCY AND SUPPLEMENTAL	\$34,927,690.07

SR 210 Pepper Avenue Interchange EEP – Executed Change Orders			
Number	Description	Amount	
1	Repairs to Existing Site Irrigation	\$10,000.00	
	CCO TOTAL \$10,000.00		
	TOTAL CONTINGENCY AND SUPPLEMENTAL \$31,244.80		

I-215 Segment 1 & 3 Landscape Replacement Project – Executed Change Orders		
Number	Description	Amount
1	Maintain Public Traffic	\$25,000.00
2	Storm Water Shared Costs	\$25,000.00
3	Establish Dispute Resolution Advisor	\$5,000.00
4	Remove and Dispose of Rock Cobble	\$10,000.00
4 S-1	Additional Funds	\$15,000.00
4 S-2	Additional Funds	\$4,854.82
5	Cleaning of Drainage Systems	\$25,000.00
6	Removal of Dead Trees	\$10,000.00
7	Change from 15 Gallon to 5 Gallon Plant Size	(\$43,663.00)
7 S-1	Additional Funds	\$2,221.02
8	Repairs to Existing Facilities	\$3,000.00
8 S-1	Additional Funds	\$2,000.00
8 S-2	Additional Funds	\$4,500.00
8 S-3	Additional Funds	\$15,250.00
8 S-4	Additional Funds	\$3,930.65
9	Lane Closure Chart Revisions	\$0.00

Bolded - Construction Change Orders approved since the last reporting to the Metro Valley Study Session Amounts shown in parentheses represent a credit to the Agency

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9 S-1	Lane Closure Chart Revisions	\$0.00
10	PVC Ball Valve	\$0.00
11	Repair Fiber Optic Cable	\$4,070.87
12	Irrigation Water Payment	\$32,384.52
12 S-1	Additional Funds	\$8,487.04
12 S-2	Additional Funds	\$1,656.78
12 S-3	Additional Funds	\$1,634.70
12 S-4	Additional Funds	\$1,603.65
12 S-5	Additional Funds	\$5,007.79
12 S-6	Additional Funds	\$5,739.61
12 S-7	Additional Funds	\$6,753.56
12 S-8	Additional Funds	\$8,666.48
12 S-9	Additional Funds	\$4,744.77
12 S-10	Additional Funds	\$5,482.89
12 S-11	Additional Funds	\$2,874.37
12 S-12	Additional Funds	\$466.51
12 S-13	Additional Funds	\$493.89
13	Increase in Gravel Mulch Costs	\$158,215.90
14	Repair Damage by Others	\$6,000.00
15	Additional Electrical Work	\$976.73
16	Additional Plant Establishment Work	\$5,000.00
16 S-1	Additional Funds	\$50,000.00
17	Remove Burned Palm Tree	\$4,000.00
	CCO TOTAL	\$421,353.55
	TOTAL CONTINGENCY AND SUPPLEMENTAL	\$812,748.38

I-215 Segment 2 Landscape Replacement Project – Executed Change Orders		
Number	Description	Amount
1	Maintain Public Traffic	\$2,000.00
2	Storm Water Shared Costs	\$10,000.00
3	Establish Dispute Resolution Advisor	\$5,000.00
4	Remove and Dispose of Rock Cobble	\$10,000.00
4 S-1	Additional Funds to Remove BNSF Ballast	\$40,000.00
4 S-2	Additional Funds to Remove and Dispose of Rock Cobble	\$20,000.00
4 S-3	Additional Funds to Remove and Dispose of Rock Cobble	\$3,000.00
5	Cleaning of Drainage Systems	\$25,000.00
6	Removal of Dead Trees	\$10,000.00
7	Revised Special Provisions for the Cost of Water	\$0.00
7 S-1	Water Cost Adjustment	\$5,000.00
8	Irrigation Revisions	\$656.30
9	Relocate Trees and Irrigation outside of Clear Recovery Zone	\$10,000.00
9 S-1	Additional Funds	\$1,206.16
10	Service Connection for Irrigation	\$5,000.00
10 S-1	Additional Funds	\$15,000.00
11	Revised Ball Valves Specifications	\$0.00
14	Revised Gravel Mulch Specifications	\$0.00
15	Added Irrigation Booster Pump	\$48,457.80
16	Added Closure Charts	\$0.00

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17	Gravel Mulch Adjustment	\$187,717.00
18	Additional Gravel Mulch Quantities	\$21,508.05
	CCO TOTAL	\$ 419,545.31
	TOTAL CONTINGENCY AND SUPPLEMENTAL	\$502,203.56

	I-10 Corridor Contract 1							
	Design Build – Executed Change Orders							
Number	Description	Amount						
1	Establish Dispute Review Board	\$75,000.00						
2	Partnering	\$90,000.00						
3	100 Day Extension for Utility Information Submittal	\$0.00						
4	Addition of Executed Utility Agreements to Technical Provisions	\$0.00						
4 S-1	Executed / Revised Utility Agreements	\$0.00						
4 S-2	Executed / Revised Utility Agreements	\$0.00						
4 S-3	Executed / Revised Utility Agreements	\$0.00						
4-S4	Executed Utility Agreements	\$0.00						
5	Overhead Sign Location Change	\$0.00						
7	Provide for CHP & Maintenance Observation/Enforcement Area	\$0.00						
11	Revised Pavement Delineation Detail	\$0.00						
12	Mass Concrete Specification Revision	\$0.00						
13	Temporary ITS Traffic Monitoring Stations	\$0.00						
14	Concurrent Closure of 6th Street and Campus Avenue Bridges	\$0.00						
15	Modify Utility Relocation Work Packages	\$0.00						
16	Revised Requirements for Shop Drawings Submittals	\$0.00						
17	Revised Ramp Lane Closure Requirements	\$0.00						
18	Revised Tech Provision 14.3.5 "Design Submittals" Requirements	\$0.00						
19	Modifications to the Project Aesthetics and Landscape Master Plan	\$0.00						
20	Added Pool Removal and (2) Electrical Panel Replacements	\$42,790.00						
21	Revised SHOPP Pavement Rehabilitation Work Limits	\$657,200.00						
22	Revised East End Ultimate Paving Limits	\$257,050.00						
23	4th Street Striping	\$14,000.00						
24	GAD and ROW Revisions	(\$470,125.00)						
25	Deletion of Sound Wall 1190	(\$322,150.00)						
26	Euclid Eastbound Exit Ramp Ground Anchor Wall Limits	\$155,400.00						
27	Reduced Speed Limit Requirements	\$260,000.00						
28	Additional Toll Rate Dynamic Message Signs	\$290,900.00						
29	Revised Maintenance Requirements for Specific Auxiliary Lanes	\$0.00						
30	Right of Way and Utility Design Revisions	\$719,277.00						
30 S-1	Utility Revisions near Monte Vista Avenue	\$617,905.00						
31	Additional Design Revisions for Right-of-Way Changes	\$25,767.00						
32	Clearing of the TCE and Pool Mitigation Work	\$30,380.00						
33	Rock Curb Extension at Euclid Avenue	\$77,892.00						
34	7th Street and 2nd Avenue Sidewalk Improvements	\$79,732.00						
Jan 2021	BOD approves revised funding plan with contingency reduction	(21,400,000)						
35	Revised TCS CCTV Camera System	\$76,517.00						
	CCO TOTAL	2,677,535.00						
	TOTAL CONTINGENCY AND SUPPLEMENTAL	\$51,369,000.00						

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	Toll Service Provider – Executed Change Orders								
Number	Description	Amount							
1	Establish Dispute Review Board	\$75,000.00							
2	Partnering	\$0.00							
3	Right of Way (ROW) Revisions	\$0.00							
4	Revised NTP 2 Start Date	\$0.00							
6	Revised Enforcement Beacon Specifications	(\$1,952.00)							
7	Added TRDMS to Two On-Ramps	\$193,850.00							
	CCO TOTAL								
	TOTAL CONTINGENCY AND SUPPLEMENTAL	\$1,855,000.00							

	US 395 Phase 1 Widening Project – Executed Change Orders							
Number	Description	Amount						
1	Maintain Public Traffic	\$100,000.00						
2	Storm Water Shared Costs	\$25,000.00						
3	Partnering	\$20,000.00						
4	Establish Dispute Resolution Advisor	\$20,000.00						
5	Cleaning of Drainage Systems	\$30,000.00						
6	Buried Man-Made Objects	\$15,000.00						
7	Maintain Existing Temporary Electrical Systems	\$15,000.00						
7 S-1	Additional Funds	\$85,000.00						
8	Maintain Temporary Tortoise Fence	\$15,000.00						
9	Revised Temporary HMA Requirements	(\$11,000.00)						
10	Revised Temporary HMA Specifications	(\$3,180.00)						
11	Additional Earthwork	\$35,905.00						
12	Protect Existing Drainage Systems	\$70,000.00						
13	Added Saw Cut to coordinate with Kinder Morgan work	\$24,304.00						
14	Provide Access to A Local Business	\$11,800.00						
15	Quantity Increases; Bid Items 21, 26 & 83	\$78,780.00						
15 S-1	Revised Bid Item Quantities	\$356,374.49						
15 S-2	Revised Bid Item Quantities	\$34,801.30						
16	Drainage System 14 Modifications	\$10,270.00						
17	Removal of 31 Concrete Headwalls and Wingwalls	\$52,583.75						
18	Drainage System 7 Modifications	\$31,356.00						
19	Adjust Manholes to Grade	\$10,000.00						
19 S-1	Additional Funds	\$5,000.00						
20	Additional HMA Paving for Revised Staging	\$127,670.90						
21	Modified Drainage System Opening on Retaining Wall 794	\$4,103.35						
22	Revisions at North of Mojave Drive Intersection	\$150,000.00						
22 S-1	Revisions at North of Mojave Drive Intersection	\$150,000.00						
23	Revised Pile Cap Concrete Requirement for Sound Wall 875	\$217,665.25						
25	Added curb on the Southeast Corner of Air Base Road	\$2,040.00						
26	Electrical Design Changes at the Air Base Road Intersection	\$43,363.00						
27	Added Hydroseed	\$35,324.00						

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28	Added MGS per Safety Commission	\$50,000.00
29	Additional Pavement Markings and Striping	\$50,000.00
29 S-1	Additional Funds	\$7,000.00
30	Revised Joshua Wash Bridge Wingwalls	\$50,000.00
31	Payment Adjustment for Gravel Bag Quantities	\$40,138.32
32	Additional Safety Commission Revisions	\$45,000.00
33	Installation and Testing of Additional Electronic Ball Markers	\$8,569.95
34	Stage 4 Temporary Striping	\$73,706.00
35	Seneca Interchange Revisions	\$108,331.64
	CCO TOTAL	\$2,194,906.95
	TOTAL CONTINGENCY AND SUPPLEMENTAL	\$8,741,611.75

	Monte Vista Grade Separation – Executed Change Orders							
Number	Description	Amount						
1	Establish Dispute Resolution Board	\$15,000.00						
1 S-1	Revise Special Provision Language	\$0.00						
1 S-2	Additional Funds	\$10,000.00						
2	Partnering Workshop	\$15,000.00						
3	Traffic Control	\$10,000.00						
3 S-1	Additional Funds	\$10,000.00						
4	Federal Training Program	\$12,000.00						
5	Post-Tensioning Duct Size Change	\$0.00						
7	Storm Water Shared Costs	\$50,000.00						
8	Relocate 8" Water Line	\$8,000.00						
8 S-1	Additional Funds	\$10,386.03						
9	Drainage System for Adjacent Property	\$14,925.00						
10	Masonry Block Change	\$0.00						
11	Sewer Lateral Piping Size Change	\$6,013.00						
12	Future Electrical Conduits for Montclair	\$39,385.00						
13	Change in Phasing of Work	\$0.00						
14	Precast Girder Reinforcement Change	\$0.00						
15	Change in Phasing of Work	\$0.00						
16	Water Line Modifications	\$8,790.00						
16 S-1	TRO Payment for Delays Related to CCO No. 16	\$124,800.00						
16 S-2	Additional Funds	\$54,689.60						
17	Modify Overhead Signs and Install Pedestrian Barricades	\$6,765.97						
21	Additional Sewer Service Lateral Connections	\$10,850.00						
22	Girder Reinforcement Splicing Option	\$0.00						
23	Deleting Sidewalk	(\$12,540.00)						
25	HMA Along Private Access Road	\$16,000.00						
26	Temporary Embankment for SCE	\$15,000.00						
27	Temporary Shoring for SCE	\$60,00.00						
28	Modify Water Line in Conflict with SCE	\$10,000.00						
29	Storm Drain Lateral Realignment	\$14,110.00						

Bolded - Construction Change Orders approved since the last reporting to the Metro Valley Study Session Amounts shown in parentheses represent a credit to the Agency

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31	Driveway for Future Development Potholing / Locating AT 6 T 6 Local 2 Utilities	\$3,187.80
	Potholing/Locating AT&T & Level 3 Utilities	\$60,000.00
33	Deduction for Rejected Piles	(\$10,000.00)
34	Modified Quantities Due to the Field Conditions	\$29,257.95
34 S-1	Modified Quantities Due to the Field Conditions	\$105,453.57
34 S-2	Modified Quantities Due to the Field Conditions	\$9,450.00
35	Conduit for SCE Service Connection for Traffic Signal System	\$8,000.00
36	Additional MSE Wall Drainage	\$8,000.00
37	Water Supply Modifications	\$15,000.00
38	Seal Coat Specification Change	(\$2,000.00)
39	Removal of UPRR Sign Foundations	\$5,000.00
41	Resolution of NOPC No. 3	(\$59,986.00)
42	Revised Canopy at Taxi Yard	\$0.00
43	Landscaping Revisions	\$11,286.00
44	Added Headwall and Retaining Curb	\$10,000.00
45	Drainage Inlet Repair Damaged by Public	\$7,500.00
45 S-1	Additional Funds	\$381.43
46	Project Substantial Completion	\$0.00
47	Wire Mesh Substitution	\$15,000.00
48	Fence and Gate Revisions	\$52,336.60
49	Monument Modifications	\$6,500.00
49 S-1	Additional Monument Modifications	\$46,000.00
52	Additional work required by UPRR	\$10,577.00
53	Additional Erosion Control	\$16,000.00
54	Fence Repairs Damaged by Public	\$13,184.00
	CCO TOTAL	\$815,302.95
	TOTAL CONTINGENCY AND SUPPLEMENTAL	\$2,498,958.60

M	Mount Vernon Avenue Viaduct Design-Build Project – Executed Change Orders							
Number	Description	Amount						
1	Added Perimeter Fence, K-rail and Signage	\$21,500.00						
3	Temporary Crossing	\$700,000.00						
	CCO TOTAL	\$721,500.00						
	TOTAL CONTINGENCY AND SUPPLEMENTAL \$17,230,000.00							

Minute Action

AGENDA ITEM: 3

Date: April 15, 2021

Subject:

Major Projects Status Report through March 2021

Recommendation:

Receive the Major Projects Status Report for the period through March 2021.

Background:

The San Bernardino County Transportation Authority (SBCTA) Major Projects Status Report is a high-level quarterly briefing of current active projects managed by Project Delivery staff. Project information presented includes: a description of the project improvements, the status of the project, the overall schedules, cost, and funding. For this edition of the Major Projects Status Report, which covers the period through March 2021, staff would like to highlight the following projects:

- 1. Metrolink Active Transportation Program (ATP) Phase 2: Final design activities began in January with a project kick-off meeting and follow-up meetings with each of the five cities with facilities involved. This project will provide additional bike lanes, wayfinding signs, and improved sidewalks and crosswalks, among other items, to improve pedestrian and bicycle access to five Metrolink stations in San Bernardino County. These improvements at the stations in the cities of Montclair, Upland, Rancho Cucamonga, Fontana and San Bernardino, are funded primarily by a \$6.1 million grant of ATP funds. This grant funding is supplemented with project contributions by each city for the support costs. The final design work is anticipated to be complete in the first quarter of 2022 with construction work anticipated to start by the end of that year.
- 2. Interstate 10 (I-10)/ University Street Interchange: Construction started on this interchange improvement project in March. This \$5.8 million project will reduce traffic congestion and improve traffic operations along University Street at the I-10 interchange, between Citrus Avenue and Central Avenue in the City of Redlands. The project will provide minor ramp widening, add turning lanes, traffic signals and other operational improvements within the existing right-of-way. Construction is anticipated to be substantially complete by the fourth quarter of this year. Funding for this project is from Measure I Valley Interchange funds, City of Redlands Developer Impact Fee (DIF) funds, and a contribution from California Department of Transportation (Caltrans) from their State Highway Operations and Protection Program (SHOPP).
- **3. North First Ave. Bridge over BNSF Railyard Replacement:** Several milestones occurred in February and March related to this project. The work for this project includes the replacement of an existing bridge that spans over an active BNSF railyard in the City of Barstow. This bridge was determined to be structurally deficient and has been reinforced with falsework. SBCTA has taken over the construction phase of the project as part of a cooperative agreement executed with the City in 2020. In March, the SBCTA Board of Directors (Board) approved a new three party construction and maintenance agreement with the City of Barstow, BNSF Railway, and SBCTA. This agreement is needed to specify the roles and responsibilities of each entity and is needed

Entity: San Bernardino County Transportation Authority

prior to construction. In addition, the Board approved a construction management contract for the project. This will allow the selected team to provide a constructability review of the final design plans and assist with the advertising of the project for construction and managing the work of a construction contractor. Additional right-of-way funding was authorized by Caltrans to keep the project moving forward. These steps will assist in advancing this \$64 million project towards construction. Final design and right-of-way work is anticipated to be complete by this fall with construction starting in 2022. The project is primarily funded with Federal Highway Bridge Program (HBP) funds, with funding from Measure I North Desert Major Local Highway funds and a contribution from the City of Barstow.

Financial Impact:

This report has no financial impact on the Fiscal Year 2020/2021 Budget.

Reviewed By:

This item is not scheduled for review by any other policy committee or technical advisory committee.

Responsible Staff:

Paula Beauchamp, Director of Project Delivery and Toll Operations

Approved
Board of Directors Metro Valley Study Session
Date: April 15, 2021
Witnessed By:

Minute Action

AGENDA ITEM: 4

Date: April 15, 2021

Subject:

On-Call Tolling Advisory Services Request for Proposals

Recommendation:

That the following be reviewed and recommended for final approval by the Board of Directors, acting as the San Bernardino County Transportation Authority, at a regularly scheduled Board meeting:

Approve the withdrawal of Request for Proposals No. 21-1002490 for an On-Call Tolling Advisory Services Consultant for the San Bernardino County Transportation Authority Express Lanes Program.

Background:

In November 2020, the San Bernardino County Transportation Authority (SBCTA) Board of Directors (Board) approved a new Program Project Management Contract along with a directive to staff for the analysis of consultant costs verses in-house employee costs. While this was occurring, an agenda item was under development, and later approved at the December 2020 Board meeting, for the release of a Request for Proposals (RFP) No. 21-1002490 for an On-Call Tolling Advisory Services Consultant for the SBCTA Express Lanes Program.

On January 6, 2021, the Board received a report on the analysis of consultant costs verses inhouse staff along with an approved reorganization of the Project Delivery and Toll Operations, and Transit and Rail Program departments. Meanwhile, on the proposal due date, January 20, 2021, SBCTA received two (2) proposals in response to the Toll Advisory Services RFP.

Since the RFP agenda had crossed paths with the organizational staffing analysis for Project Delivery and Toll Operations, the particular scope of work associated with that RFP was not included in staff's analysis. For this reason, it is recommended that the Board withdraw the RFP to allow time for the scope of work review and a determination as to which tasks should be best assigned to in-house employees and which tasks would better be served by an individual On-Call Consultant Advisor.

Additionally, if the Board approves a future solicitation for a reduced scope of work for Toll Advisory Services, the withdrawal of this RFP provides time for staff to perform greater outreach efforts with the goal of enticing broad interest. Staff recommends approval of this item for greater consideration of roles and responsibilities for tolling activities.

Financial Impact:

This item has no financial impact on the Fiscal Year 2020/2021 Budget.

Reviewed By:

This item is not scheduled for review by any other policy committee or technical advisory committee. SBCTA General Counsel, Procurement Manager and Risk Manager have reviewed this item and the Scope of Work.

Entity: San Bernardino County Transportation Authority

Responsible Staff:

Paula Beauchamp, Director of Project Delivery and Toll Operations

Approved Board of Directors Metro Valley Study Session Date: April 15, 2021

Witnessed By:

Tolling Advisory Services (On Call) Scope of Work

Background

The San Bernardino County Transportation Authority (SBCTA) is currently constructing the I-10 Express Lanes Contract 1 project under a design build contract and is under contract for the design of the I-15 Corridor Freight Improvement Project Auxiliary and Express Lanes project along with developing future express lane facilities. The I-10 Express Lanes Contract 1 project will begin operations in Summer 2023. Design of the I-15 Corridor Freight Improvement Project Auxiliary and Express Lanes project will begin in Winter 2020 and expected to begin operations in Summer 2026. Planning work is also underway for an eastern extension of the I-10 Express Lanes (Phase 2A) and a broader network of express lanes throughout San Bernardino County. As SBCTA express lanes and related facilities continue to progress through project development phases to full operations, toll consultant support is needed to assist SBCTA with express lane operation, maintenance, planning and design activities in our region.

Description of Work

SBCTA's toll program is seeking tolling consultant support under a contract to provide advisory services for upcoming SBCTA express lane facility operations and development of future express lane facilities. Advisory services include staff augmentation and advice and resources on a wide variety of topics pertaining to hardware, software and other items associated with Express Lane facilities, operations, and maintenance. In addition, innovative information on products and systems will be shared with SBCTA to allow SBCTA to design, implement, and operate an efficient and unproblematic express lane facility. For any services which will produce products such as reports or studies, a task order will be issued by SBCTA.

The list of tasks below are the categories of work for which SBCTA is seeking qualified Proposers. In addition to the specific task work described below, general task responsibilities could also include: develop task/project schedules, develop cost estimates, review benefit/cost analyses, provide procurement document development oversight, administer contracts, review invoices, oversee contractors/consultants, review contract deliverables, research industry and industry best practices, develop standard operating procedures, and coordinate with contractors, consultants, and agencies.

Contractors are providing and maintaining the I-10 Express Lanes Contract 1 and I-15 Corridor Freight Improvement Project Auxiliary and Express Lanes project roadside systems and back office systems. Contractors are also providing operations of a customer service call center.

The estimated value of this contract is \$3 million for a five-year base contract and two, one-year options for a total performance period of seven years. Activities below are intended to be perform under the direction of SBCTA's Toll Operations Administrator.

Activity 1 Express Lanes Planning and Policy

The Consultant shall advise SBCTA on strategic and operational planning and policy work for future express lanes. Planning and policy work require balancing the SBCTA's financial obligations and program goals with regional policy and other related requirements. SBCTA may request advice with a wide range of planning and policy work including but not limited to:

- Review of concept of operations.
- Review of business rules.
- Advise regarding program and facility policies and goals.
- Research and monitor legislation.
- Review organizational readiness planning.
- Review or conduct user surveys and focus groups.

Activity 2 Technology and Systems Support

The Consultant shall advise SBCTA on the assessment, planning, implementation and management of technology and systems used in the operation and management of the express lanes and facilities. SBCTA could request assistance with a wide range of technology and system advice including but not limited to:

- Monitor existing technology and systems.
- Oversee configuration management processes.
- Provide oversight of system deployment, installation and testing.
- Review technical evaluations.
- Review long-term system replacement plans.
- Validate system generated reports.
- Review system generated data.
- Review system design.
- Identify and evaluate new technology, prepare white papers on potential application in SBCTA toll program.
- Audit system performance.
- Monitor and evaluate system maintenance.
- Review system plans, documents, drawings, etc.
- Evaluate asset management.
- Evaluate transponder or other payment method technology.
- Review system interfaces.
- Identify and evaluate future opportunities in customer service and back office operations.
- Oversight support of tolling contractors.
- Present information regarding new technologies, including but not limited to occupancy detection.

Activity 3 Customer Service and Toll Evasion Violation Support

The Consultant shall advise SBCTA on the back office operation and toll evasion violation of the Express Lanes once operation begins. The Contractors perform most of the work and SBCTA is responsible for procuring and managing the contracts and providing oversight. SBCTA could request assistance with a wide range of customer service and toll evasion violation advice including but not limited to:

- Evaluate proposed delivery options and methods.
- Review website content, customer materials, customer correspondence.
- Review complex reporting.
- Evaluate collection program.
- Audit contract performance requirements.
- Audit contract standard operating procedures.
- Audit transactions, revenue and reconciliations.
- Audit and review financial processes.
- Review third party audits.
- Review Service Organization Control, Payment Card Industry, Personally Identifiable Information, and Department of Motor Vehicle compliance.
- Perform operational assessments and reporting.
- Review operational initiatives.
- Respond to customer inquiries.
- Coordinate marketing consultant.
- Develop lean processes.
- Oversight transponder purchasing.
- Evaluate data management strategy.

Activity 4 Roadway Maintenance Support

The Consultant shall advise SBCTA on a wide range of roadway and building advice including but not limited to:

- Coordinate express lane and regular lane closures.
- Develop and coordinate roadway maintenance plan.
- Coordinate roadway sign replacement or upgrade.
- Develop and coordinate incident response plan.
- Coordinate Freeway Service Patrol.
- Coordinate California Highway Patrol enforcement.
- Coordinate with Caltrans on routine and lifecycle maintenance of roadway assets.
- Develop and implement long term asset management, repair, and replacement plan.
- Coordination with projects impacting the express lanes.
- Department standard operating procedure development.

Activity 5 Industry Representation

The Consultant shall advise SBCTA in its participation with outside agencies and within the transportation industry. The Consultant could advise the agency in its industry efforts SBCTA may request advice including but not limited to:

- Prepare presentation materials.
- Deliver presentations.
- Perform research.
- Organize and conduct tours.
- Coordinate events.
- Participate in assigned committees.
- Interface with other agencies.
- Identify available industry platforms.
- Manage agency initiatives.

Activity 6 Express Lanes Performance

The Consultant shall advise SBCTA on the performance monitoring of the express lanes operations. SBCTA may request advice including but not limited to:

- Evaluate general traffic, High-Occupancy-Vehicle, and other counts.
- Evaluate corridor traffic operations.
- Evaluate dynamic pricing.
- Evaluate Performance Measurement System (PeMS) data collection and analysis.
- Evaluate video and drone recordings and analyze information.

Activity 7 Financial Support

The Consultant shall advise SBCTA on work related to existing facility and future project financings and general financial support. SBCTA may request advice including but not limited to:

- Estimate life-cycle costs for toll technology, express lane pavement, and other capital costs.
- Analyze surplus toll revenue, create of surplus toll revenue expenditure plans.
- Other duties may include providing insight and expertise on State/Federal/Local funding sources in accordance with GASB/FHWA rules and regulation. Setting up for SBCTA's execution workflow, schedules, and strategies for the projects dynamics funding and loans.

Minute Action

AGENDA ITEM: 5

Date: April 15, 2021

Subject:

Amendment No. 2 to Contract No. 16-1001474 with Gibbs Giden Locher Turner Senet & Wittbrodt, LLP for Public Contracting Legal Services

Recommendation:

That the following be reviewed and recommended for final approval by the Board of Directors, acting as the San Bernardino County Transportation Authority, at a regularly scheduled Board meeting:

Approve Amendment No. 2 to Contract No. 16-1001474 with Gibbs Giden Locher Turner Senet & Wittbrodt, LLP for public contracting legal services, increasing the contract price from \$150,000 to \$650,000; extending the term through June 30, 2024, with two one-year optional terms, if needed; and updating certain insurance requirements; and authorize the Executive Director, or his designee, to exercise the optional terms.

Background:

In February 2016, in accordance with Policy No. 11000, General Counsel awarded Contract No. 16-1001474 to the law firm of Gibbs Giden Locher Turner Senet & Wittbrodt, LLP (Attorney), to provide public contracting legal services through June 30, 2021. On January 3, 2017, the contract was amended to increase the contract price from \$100,000 to \$150,000.

Attorney has provided legal representation to San Bernardino County Transportation Authority (SBCTA) in litigation of several cases arising from construction of projects, and is currently representing SBCTA in an action brought by a contractor regarding a completed grade separation project. As the action is in its early stages and is scheduled to go to mediation mid-May, it likely will not be resolved before the contract expires at the end of June. Staff also recommends two additional years, at SBCTA's option, should Attorney's services be required, whether for the current litigation or future litigation. Further, the remaining contract balance is insufficient to fund SBCTA's defense in the current litigation, especially if the case does not resolve at mediation. Staff's request for adding \$500,000 to the contract amount is to fund defense through trial. Finally, the amendment increases the required amounts of professional liability and commercial general liability coverage, to align with the guidance of SBCTA's insurance advisor.

Financial Impact:

This item is consistent with the Fiscal Year 2020/2021 Budget.

Reviewed By:

This item is not scheduled for review by any other policy committee or technical advisory committee. SBCTA General Counsel, Procurement Manager and Risk Manager have reviewed this item and the draft amendment.

Responsible Staff:

Julianna Tillquist, General Counsel

Entity: San Bernardino County Transportation Authority

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Approved
Board of Directors Metro Valley Study Session
Date: April 15, 2021

Witnessed By:

			Contract	Summary S	Sheet			
			General Co	ntract Infor	mation			
Contract No:	16-1001474	Amendmer	nt No.: 2					
Contract Class:	Payable		Department:		General Co	ounsel		
Vendor No.:	03076	Vendor N	lame: Gibbs G	iden Locher	Turner Sen	et & Wittbrodt, LL0	C	
Description:	Public Contracti	ng Legal Serv	vices					
List Any Related Co	ntract Nos.:							
			Dol	ar Amount				
Original Contract		\$	100,000.0	Original (Contingency	/	\$	-
Prior Amendments		\$	50,000.0	O Prior Am	endments		\$	-
Current Amendmer	nt	\$	500,000.0	Current A	Amendmen	t	\$	-
Total/Revised Cont	tract Value	\$	650,000.0	Total Co	ntingency V	alue	\$	-
		Total Dol	lar Authority	Contract V	alue and Co	ntingency)	\$	650,000.00
				t Authoriza				
Board of Directo	ors Date:	5/5/20			Commit		Item	#
	Other Controcts	Contra	act Manageme				de e to Adico	t ma a m t
Local	Other Contracts	Professio	nal Services (N		No	NO BUC	dget Adjus	tment
Local		110103310	,	unts Payabl	e			
Estimated Start Dat	te: 2/18/	2016 E	Expiration Date			Revised Expiration	n Date:	6/30/2024
NHS: No	QMP/		lo	Prevailing \		No	•	
 	•			o rag		al Contract Funding:	Total (Contingency:
Fund Prog Task	Sub- Task Object Rev	venue PA	A Level Reven	ue Code Name		650,000.00	\$	_
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AMENDMENT NO. 2 TO CONTRACT NO. 16-1001474

FOR

PUBLIC CONTRACTING LEGAL SERVICES

(GIBBS GIDEN LOCHER TURNER SENET & WITTBRODT, LLP)

This Amendment No. 2 to Contract No. 16-1001474 is made by and between the San Bernardino County Transportation Authority ("SBCTA") and the firm of Gibbs Giden Locher Turner Senet & Wittbrodt, LLP ("ATTORNEY"). SBCTA and ATTORNEY are each a "Party" and collectively are "Parties".

RECITALS

- A. SBCTA, under Contract No. 16-1001474, engaged ATTORNEY to provide legal services relating to several construction projects including providing legal advice and opinions, and representation in litigation and administrative proceedings ("Contract"); and
- B. On January 3, 2017, SBCTA and ATTORNEY entered into Amendment No. 1 to Contract revising the Description of Services, and increasing the contract price from \$100,000 to \$150,000; and
- C. SBCTA and ATTORNEY desire to further amend the Contract to increase the contract price by \$500,000, to extend its termination date to June 30, 2024, with two optional one-year extensions, if needed, and to increase the insurance coverage.

NOW, THEREFORE, in consideration of the terms and conditions set forth herein, SBCTA and ATTORNEY agree as follows:

- 1. All references to "Gibbs Giden Locher Turner Senet & Wittbrodt, LLC" shall mean "Gibbs Giden Locher Turner Senet & Wittbrodt, LLP."
- 2. ARTICLE 2. PERIOD OF PERFORMANCE is deleted and replaced in its entirety to read as follows:

"The Period of Performance by ATTORNEY under this Contract shall commence February 18, 2016, and shall continue in full force and effect through June 30, 2024. SBCTA at its sole discretion may extend the term of this Contract for two one-year Option Terms. The maximum term of this Contract, including the Optional Terms, if exercised, will not exceed June 30, 2026."

- 3. ARTICLE 3.1 COMPENSATION is deleted and replaced in its entirety to read as follows;
 - "3.1 The total Not-To-Exceed Amount is Six Hundred Fifty Thousand Dollars (\$650,000.00) for Services to be provided under this Contract. SBCTA shall compensate ATTORNEY for Services performed pursuant to the rates set forth in Exhibit "B", Attorneys' Fees and Charges. The hourly rates identified in Exhibit "B" shall remain fixed for the term of this Contract and include ATTORNEY's direct labor costs, indirect costs, and profit. All costs and expenses shall be reimbursed for the amounts identified in Exhibit "B". SBCTA will not reimburse for any expenses not shown in Exhibit "B"."
 - 4. ARTICLE 19. INSURANCE is amended as follows:
 - a. The per claim amount of professional liability coverage required in Section 19.1 shall be **\$2 million**.
 - b. Section 19.3 is deleted and replaced in its entirety with the following:

"Commercial General Liability – Commercial General Liability insurance (Insurance Services Office (ISO) Form CG 00 01) or Premises and Operations, Contractual Liability, Products/Completed Operations Liability, Personal Injury Liability, Broad-Form Property Damage and Independent Contractors' Liability, and if necessary, excess/umbrella commercial liability insurance, with a combined limit of liability of not less than \$2,000,000 per occurrence. For products and completed operations a \$2,000,000 aggregate shall be provided.

"Umbrella/Excess CGL. The policy must include the following:

If the ATTORNEY elects to include an umbrella or excess policy to cover any of the total limits required beyond the primary commercial general liability policy limits and/or the primary commercial automobile liability policy limits, then the policy must include the following:

- o The umbrella or excess policy shall follow form over the ATTORNEY's primary general liability coverage and shall provide a separate aggregate limit for products and completed operations coverage.
- o The umbrella or excess policy shall not contain any restrictions or exclusions beyond what is contained in the primary policy.
- o The umbrella or excess policy shall contain a clause stating that it takes effect (drops down) in the event the primary limits are impaired or exhausted.
- o The umbrella or excess policy must also extend coverage over the automobile policy if it is to be used in combination with the primary automobile policy to meet the total insurance requirement limits.

"There shall be no statement limiting the coverage provided to the parties listed as additionally insureds in the Contract."

- 5. The Recitals set forth above are incorporated herein by this reference.
- 6. Except as amended by this Amendment No. 2, all other provisions of the Contract, and amendments thereto, shall remain in full force and effect and are incorporated herein by this reference.
- 7. This Amendment No. 2 is effective upon execution by SBCTA.

-----SIGNATURES ON FOLLOWING PAGE-----



IN WITNESS WHEREOF, the parties hereto have executed this Amendment No. 2 below.

GIBBS GIDEN LOCHER TURNER SENET & WITTBRODT, LLP	SAN BERNARDINO COUNTY TRANSPORTATION AUTHORITY
By: Theodore Senet	By: Frank J. Navarro
Partner	Frank J. Navarro Board President
Date:	Date:
	APPROVED AS TO FORM:
	By:
	General Counsel
	Date:
	CONCURRENCE:
42	By:
	Jeffrey Hill Procurement Manager
	Date:

Minute Action

AGENDA ITEM: 6

Date: April 15, 2021

Subject:

Mt. Vernon Viaduct-Request for Additional Expenditure Authorization for Southern California Regional Rail Authority Construction Agreement

Recommendation:

That the following be reviewed and recommended for final approval by the Board of Directors, acting as the San Bernardino County Transportation Authority, at a regularly scheduled Board meeting:

Approve an additional expenditure authorization to Contract No. 19-1002210 with Southern California Regional Rail Authority for actual flagging, inspection and railroad support costs associated with the Mt. Vernon Viaduct project in the amount of \$300,000, bringing the total not-to-exceed contract amount to \$800,000.

Background:

In January 2020, the San Bernardino County Transportation Authority (SBCTA) Board of Directors (Board) approved Contract No. 19-1002210 with Southern California Regional Rail Authority (SCRRA) for a construction agreement to provide flagging and inspection services, engineering plan reviews and support, and railroad design and coordination services, in support of the deconstruction and plan review of a new bridge for the Mt. Vernon Viaduct in the City of San Bernardino. This agreement states that SBCTA will pay 100% of actual costs for flagging, inspection, and railroad support costs for the project work, estimated at \$500,000.

The existing bridge deconstruction has been underway since December 2020, and the flagging and inspection costs for the project have increased significantly beyond what was originally estimated. Reasons for these increased costs include new requirements for additional flagging and inspection support when there are over 10 people working in the area, and more track time required than anticipated as part of the construction of temporary track crossings and piece by piece deconstruction of the existing bridge. Based on current projections of total flagging, inspection and support needs through the contract duration of fall 2022, it is estimated that an additional \$300,000 will be needed beyond what was originally budgeted. Since SBCTA is required to pay 100% of actual costs, an amendment is not needed for the contract at this time; however, additional expenditure authorization is required to meet the commitments of this agreement.

Financial Impact:

This item is consistent with the Fiscal Year 2020/2021 Budget for Task No. 860 Arterial Projects, Subtask No. 0827, the Mt. Vernon Viaduct project.

Reviewed By:

This item is not scheduled for review by any other policy committee or technical advisory committee. SBCTA General Counsel and Risk Manager have reviewed this item.

Responsible Staff:

Henry Stultz, Director of Project Delivery

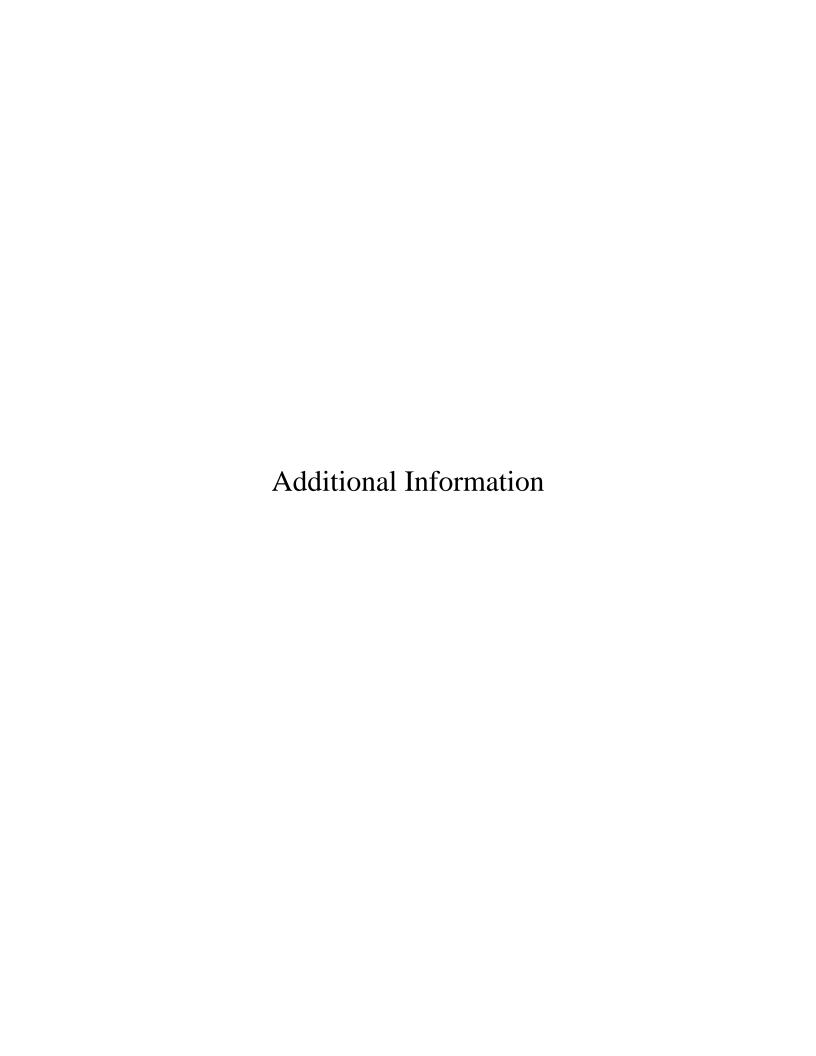
Entity: San Bernardino County Transportation Authority

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Approved
Board of Directors Metro Valley Study Session
Date: April 15, 2021

Witnessed By:

			Contract S	ummary Sheet				
			General Cont	ract Informatio	on			
Contract No:	19-1002210	Amendment	No.: 1					
Contract Class: Payable		De	epartment:	Proj	ect Delivery			
Vendor No.: 02003 Vendor			ne: Southern	California Regi	onal Rail Autho	rity		
Description:	Railroad suppor	t services for th	ne Mt. Vernor	n Viaduct proje	ct			
List Any Related Co								
,			Dolla	r Amount				
Original Contract		\$	500,000.00	Original Conti	ngency		\$	-
Prior Amendments		\$	-	Prior Amendm			\$	-
Current Amendme	\$	300,000.00	Current Amen	dment		\$	-	
Total/Revised Con	\$	800,000.00	Total Conting	ency Value		\$	-	
		Total Dollar	Authority (C	ontract Value a	and Contingenc	y)	\$	800,000.00
				Authorization				
Board of Directo	ors Date:	5/5/2021			ommittee		Item #	
Cani	tal Project Contra			t (Internal Purp urce? No	ooses Only)	No Bud	lget Adjustme	nt
Federal/Local		onstruction and			_	110 000	gotriajastino	
				its Payable				
Estimated Start Da	te:1/8/2	2020 Exp	iration Date:	12/31/203	Revised	d Expiratio	n Date:	
NHS: No	QMP/	QAP: N/A	Р	revailing Wage	: N/	A		
	_				Total Contract	Funding:	Total Conti	ngency:
	Sub- Task Object Rev 0827 53701 42 0827 53701 48()	Code Name		600,000.00	\$	- - - - - - - - - - - - - - - - - - -
GL:						-		-
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	nager (Print Nam	ne)			Manager (Print			
Additional Notes:								



BOARD OF DIRECTORS METRO VALLEY STUDY SESSION ATTENDANCE - 2021 VALLEY BOARD MEMBER ATTENDANCE

Name	Jan	Feb	March	April	May	June	July	Aug	Sept	Oct	Nov	Dec
Eunice Ulloa City of Chino		X	X									
Ray Marquez City of Chino Hills		X	X									
Frank Navarro City of Colton		X	X									
Aquanetta Warren City of Fontana		X	X									
Darcy McNaboe City of Grand Terrace		X	X									
Larry McCallon City of Highland		X	X									
Rhodes 'Dusty' Rigsby City of Loma Linda												
John Dutrey City of Montclair		X	X									
Alan Wapner City of Ontario		X	X									
L. Dennis Michael City of Rancho Cucamonga		X	X									
Paul Barich City of Redlands			X									
Deborah Robertson City of Rialto		X	X									
John Valdivia City of San Bernardino		X	X									
Carlos Garcia City of Upland												
Bill Velto City of Upland		X*										\times
David Avila City of Yucaipa		X	X									

BOARD OF DIRECTORS METRO VALLEY STUDY SESSION ATTENDANCE - 2021

VALLEY BOARD MEMBER ATTENDANCE (Cont.)

Name	Jan	Feb	March	April	May	June	July	Aug	Sept	Oct	Nov	Dec
Curt Hagman Board of Supervisors		X	X									
Dawn Rowe Board of Supervisors		X	X									
Janice Rutherford Board of Supervisors		X	X									
Joe Baca, Jr. Board of Supervisors		X	X									

MOUNTAIN/DESERT BOARD MEMBER ATTENDANCE

Gerardo Hernandez City of Adelanto							
Art Bishop Town of Apple Valley	X	X					
Paul Courtney City of Barstow							
Rick Herrick City of Big Bear Lake							
Cameron Gregg City of Hesperia							
Edward Paget City of Needles							
Joel Klink City of Twentynine Palms							
Debra Jones City of Victorville							
Rick Denison Town of Yucca Valley	X	X					
Paul Cook Board of Supervisors	X	X					

X = member attended meeting. Shaded box = No meeting

^{*} = alternate member attended meeting. Empty box = Did not attend meeting Crossed out box = not a Board Member at the time.

3/16/17 **Acronym List** 1 of 2

This list provides information on acronyms commonly used by transportation planning professionals. This information is provided in an effort to assist Board Members and partners as they participate in deliberations at Board meetings. While a complete list of all acronyms which may arise at any given time is not possible, this list attempts to provide the most commonly-used terms. Staff makes every effort to minimize use of acronyms to ensure good communication and understanding of complex transportation processes.

AB Assembly Bill

ACE Alameda Corridor East

ACT Association for Commuter Transportation

ADA Americans with Disabilities Act

ADT Average Daily Traffic

APTA American Public Transportation Association

AQMP Air Quality Management Plan

ARRA American Recovery and Reinvestment Act

ATMIS Advanced Transportation Management Information Systems

BAT Barstow Area Transit

CALACT California Association for Coordination Transportation CALCOG California Association of Councils of Governments

CALSAFE California Committee for Service Authorities for Freeway Emergencies

CARB California Air Resources Board
CEQA California Environmental Quality Act
CMAQ Congestion Mitigation and Air Quality
CMIA Corridor Mobility Improvement Account
CMP Congestion Management Program

CNG Compressed Natural Gas
COG Council of Governments

CPUC California Public Utilities Commission
CSAC California State Association of Counties

CTA California Transit Association

CTC California Transportation Commission CTC County Transportation Commission CTP Comprehensive Transportation Plan Disadvantaged Business Enterprise DBE Federal Demonstration Funds DEMO DOT Department of Transportation **Environmental Assessment** EΑ Elderly and Disabled E&D

EIR Environmental Impact Report (California)
EIS Environmental Impact Statement (Federal)

Elderly and Handicapped

EPA Environmental Protection Agency FHWA Federal Highway Administration

FSP Freeway Service Patrol

E&H

FRA Federal Railroad Administration FTA Federal Transit Administration

FTIP Federal Transportation Improvement Program GFOA Government Finance Officers Association

GIS Geographic Information Systems

HOV High-Occupancy Vehicle

ICTC Interstate Clean Transportation Corridor IEEP Inland Empire Economic Partnership

ISTEA Intermodal Surface Transportation Efficiency Act of 1991
IIP/ITIP Interregional Transportation Improvement Program

ITS Intelligent Transportation Systems
IVDA Inland Valley Development Agency
JARC Job Access Reverse Commute

LACMTA Los Angeles County Metropolitan Transportation Authority

LNG Liquefied Natural Gas
LTF Local Transportation Funds

3/16/17 **Acronym List** 2 of 2

MAGLEV Magnetic Levitation

MARTA Mountain Area Regional Transportation Authority

MBTA Morongo Basin Transit Authority

MDAB Mojave Desert Air Basin

MDAQMD Mojave Desert Air Quality Management District

MOU Memorandum of Understanding MPO Metropolitan Planning Organization

MSRC Mobile Source Air Pollution Reduction Review Committee

NAT Needles Area Transit

NEPA National Environmental Policy Act

OA Obligation Authority

OCTA Orange County Transportation Authority
PA&ED Project Approval and Environmental Document

PASTACC Public and Specialized Transportation Advisory and Coordinating Council

PDT Project Development Team

PNRS Projects of National and Regional Significance PPM Planning, Programming and Monitoring Funds

PSE Plans, Specifications and Estimates

PSR Project Study Report

PTA Public Transportation Account

PTC Positive Train Control

PTMISEA Public Transportation Modernization, Improvement and Service Enhancement Account

RCTC Riverside County Transportation Commission

RDA Redevelopment Agency RFP Request for Proposal

RIP Regional Improvement Program

RSTIS Regionally Significant Transportation Investment Study

RTIP Regional Transportation Improvement Program

RTP Regional Transportation Plan

RTPA Regional Transportation Planning Agencies

SB Senate Bill

SAFE Service Authority for Freeway Emergencies

SAFETEA-LU Safe Accountable Flexible Efficient Transportation Equity Act – A Legacy for Users

SCAB South Coast Air Basin

SCAG Southern California Association of Governments SCAQMD South Coast Air Quality Management District SCRRA Southern California Regional Rail Authority

SHA State Highway Account

SHOPP State Highway Operations and Protection Program

SOV Single-Occupant Vehicle
SRTP Short Range Transit Plan
STAF State Transit Assistance Funds

STIP State Transportation Improvement Program

Surface Transportation Program STP **Technical Advisory Committee** TAC **TCIF** Trade Corridor Improvement Fund TCM **Transportation Control Measure TCRP** Traffic Congestion Relief Program TDA Transportation Development Act TEA **Transportation Enhancement Activities** TEA-21 Transportation Equity Act for the 21st Century

TMC Transportation Management Center

TMEE Traffic Management and Environmental Enhancement

TSM Transportation Systems Management

TSSDRA Transit System Safety, Security and Disaster Response Account

USFWS United States Fish and Wildlife Service VCTC Ventura County Transportation Commission

VVTA Victor Valley Transit Authority

WRCOG Western Riverside Council of Governments



MISSION STATEMENT

Our mission is to improve the quality of life and mobility in San Bernardino County. Safety is the cornerstone of all we do.

We achieve this by:

- Making all transportation modes as efficient, economical, and environmentally responsible as possible.
- Envisioning the future, embracing emerging technology, and innovating to ensure our transportation options are successful and sustainable.
- Promoting collaboration among all levels of government.
- Optimizing our impact in regional, state, and federal policy and funding decisions.
- Using all revenue sources in the most responsible and transparent way.

Approved December 4, 2019