### Metro Valley Study Session Fiscal Year 2023/2024 Budget Overview





Transportation Authority

**COG** San Bernardino Council of Governments

# **General Government**

Board of Directors / Executive Administration General Counsel Financial Management Special Projects and Strategic Initiatives Management Services / Human Resources Legislative and Public Affairs



### **Board / Executive Administration**

- Maintain project delivery focus
- Nurture external relationships
- Finalize and implement procedures for records retention/destruction in accordance with policy
- Modifications to Boardroom include replacing the microphones and ensure presentations can be seen for the in-person Board members



### **General Counsel**

- Develop legal strategy and structure for Express Lanes tolling and operations, and monitor related Federal and State legislation
- Continue supporting staff in effecting Brightline West transactions
- Review and update procurement templates
- Update SBCTA Administrative Code



### **Financial Management**

- Continuously update and comply with GFOA requirements for:
  - ACFR for excellence in financial reporting
  - Annual Budget Document
- Update Debt Management and Investment Policies
- Process draws and reporting on the TIFIA loan
- Engage SBCERA to provide options for prepayment of Net Pension Liability
- Initiate procurement process for new Enterprise Resource Planning System
- Select from pool of audit firms to perform review on MSI programs administered by SBCTA



## **Special Projects and Strategic Initiatives**

- Assist with the implementation of the Records Retention Program
- Perform annual updates to the Continuity of Operations Plans and training/exercising events
- Host Business to Business event
- Secure agency insurance policies



## Management Services / HR

- Provide IT support for the agency to maintain our hybrid remote/on site work arrangements
- Perform recruitments necessary to keep agency fully staffed
- ADA Program Rollout
- Workstation rotation program phase 1 of 2
- Upgrade to network server infrastructure
- Procurement of a new agency pool vehicle
- Capital improvement upgrades to the Depot
  - Carpet replacement
  - HVAC upgrade phase 1 of 3
  - Exterior maintenance and repairs



## Legislative & Public Affairs

- Represent the interests of SBCTA as new policy, regulatory, and/or funding proposals are considered
- Establish, develop and maintain relationships with our state and federal representatives and staff
- Expand communications opportunities and grow SBCTA's media (traditional and social) presence
- Continue to build awareness of SBCTA programs and services and enhance SBCTA image



## **Council of Governments**

- Development of a Housing Trust for SB County, guided by Ad Hoc
- "Smart County" master plan Emerging Tech Ad Hoc
- Update the multi-year SBCOG work plan
- Outreach for Cucamonga Canyon
- Provide grants training and assistance
- Implement Inland Regional Energy Network (I-REN) with CVAG and WRCOG, guided by Exec Committee





- Application of Regional Equity Study
- Develop small and local business program
- Develop small and local business navigator program
- Develop Small Business Track for Business to Business Event
- Implement Outdoor Equity Program
- Develop Equity Framework



## **Environment & Energy Conservation**

- Monitor air quality regulation implications for our region
- Work with SCAG and air districts on multiple fronts: clean trucks (SB 671), funding of zero-emission buses, sustainable communities implementation



### Commuter & Motorist Assistance

- Maintain 99% customer satisfaction rating with Freeway Service Patrol
- Refresh Approach to Call Box Program, including potential for mobile call boxes
- Continue consolidation of So- Cal Regional 5-1-1 service with LA, Orange, Riverside and Ventura Counties



## **Regional & Subregional Planning**

## **Regional level**

- RTP/SCS -
  - Finalize growth forecasts and project lists
  - Work with SCAG to adopt the 2024 RTP/SCS in Spring 2024
- Work with State/Regional agencies on critical projects
  - Regional coordination on response to state and federal legislation and guidelines
  - Regional freight strategy and zero-emission truck initiative
  - $\circ~$  Regional Early Action Plan (REAP) e.g. VMT mitigation bank
- Ongoing input to state/federal/regional regulations and guidelines (e.g. SB 1 Cycle 4, CalSTA/Caltrans implementation of CAPTI, Strategic Investment Strategy, etc.)



## **Regional & Subregional Planning**

## County level

- Develop Long Range Multimodal Transportation Plan with local agencies and transit partners
- "SMARTS" Action Plan Strategy for Multimodal Advances in Regional Transportation and Sustainability – To help position SBCTA and cities/county for grant \$
- Prepare Strategic Plan for Active Transportation and work with local agencies to better position projects for grant applications
- Prepare for SB 1 Cycle 4 grant applications and federal transportation grants
- Complete update of SBTAM+ transportation analysis model
- Transportation modeling and GIS support agency-wide
- Continue sustainability initiatives: Clean Trucks Program, GHG Reduction Plan EIR, development of SB 743 VMT Mitigation Bank
- Targeted studies/assistance, e.g. interchange phasing in Valley, SR-247/62 study in desert



### **Fund Administration**

- Finalize the 2023 Update to the 10-Year Delivery Plan for adoption in December 2023
- Develop 2024 STIP Proposal for adoption by the CTC in March 2024
- Submit STP and CMAQ project proposals to SCAG for inclusion in the 2025 FTIP
- Monitor grant awards and revenue trends and develop alternative funding plans for priority projects if necessary
- Complete the 2020-2023 Triennial Performance Audit of SBCTA and transit operators
- Participate in development of Long Range Multimodal Transportation Plan



### **Fund Administration**

### New Revenue for Valley Projects

- Measure I Local Streets \$41.8M (+3%)
- Measure I Arterials \$34.2M (+31%)<sup>1</sup>
- Local Transportation Fund \$123.4M (-3%)<sup>2</sup>
- State Transit Assistance Fund \$22.3M (+87%)<sup>1</sup>
- Low Carbon Transit Operations Program \$3.9M estimate (+0%)<sup>3</sup>
- SB 1 State of Good Repair \$2.6M (+4%)<sup>1</sup>

<sup>1</sup> Includes unapportioned/unallocated carryover funds

- <sup>2</sup> Lower than previous year due to less unapportioned/unallocated carryover funds
- <sup>3</sup> Estimate from Cap and Trade credit auctions



#### **Transit & Rail**

- Complete close-out of the Redlands Rail Project
- Complete Environmental clearance for the Tunnel to ONT & seek grant funds
- Continue construction of the West Valley Connector
- Delivery and testing of ZEMU and construction of AMF infrastructure
- Continued coordination with Rancho Cucamonga & Brightline West
- Continue support of right of way acquisitions for the Rancho Cucamonga siding SCORE project
- Continued support of Metrolink & SB County Transit Operators
- Continue to manage IE Commuter rideshare program
- Manage SBCTA owned rail right of way



#### **Transit & Rail**

Project Name	Current Phase	Total Cost (in millions)	Operational/ Complete
Redlands Passenger Rail	Closeout	\$376	2022
Gold Line to Montclair*	Construction/On-hold for Funding	\$97	TBD
West Valley Connector (Phase 1)	Construction	\$320	2025
DMU to ZEMU	DMU Testing/ Construction	\$53	2024
Double Track–CP Lilac to CP Rancho**	Design/On-hold for Funding	\$90	TBD
Tunnel to ONT***	Procurement/Environmental	\$539	2027/TBD

\*Funding gap for Montclair extension & no NEPA approval.

\*\*Funding gap & priority section CP Lilac to Sycamore Ave (Rialto Station) cost is \$53 million.

\*\*\*Funding gap & revised procurement approach under development.



### **Major Projects**

- Freeways/Highways
- Interchanges
- Arterial Projects



#### **Freeway Mainline**

	Project Name	Current Phase	Total Cost (in millions)	Open to Public
1	I-10 Eastbound Truck Climbing Lane	Construction	\$36	2024
2	I-15 Corridor Express Lanes (Contract 1)	Design / ROW	\$388	2026
3	I-10 Corridor Express Lanes (Contract 1)	Design / ROW / Construction	\$949	2024
4	I-10 Corridor Express Lanes (Contract 2)	Design / ROW	\$796	2028
5	Slover Mountain Union Pacific Railroad Overhead	Design / ROW	\$32	2025
6	SR 210 Lane Addition	Construction	\$163	2023
7	US-395 Phase 2 Widening Project	Design / ROW	\$75	2027



### Interchanges

	Project Name	Current Phase	Total Cost (in millions)	Open to Public
1	I-10 / Mount Vernon	Design / ROW	\$73	2026
2	I-215 / University	Design / ROW	\$23	2024
3	SR 210 / Waterman Interchange	Design / ROW	\$6	2024
4	I-10 / Alabama	Construction	\$14	2023
5	I-10 / Cedar	Construction	\$112	2025
6	SR 210 / Baseline	Construction	\$33	2023
7	I-10 / Wildwood Canyon	Planning / Environmental	\$115	2030
8	SR 60 / Central Avenue	Construction	\$36	2023



#### **Arterial**

	Project Name	Current Phase	Total Cost (in millions)	Open to Public
1	Mount Vernon Avenue Viaduct	ROW / Construction	\$226	2025
2	North First Ave Bridge Over BNSF	Construction	\$71	2024
3	Metrolink ATP Phase 2	Design / Construction	\$8	2024



### **Toll Operations**

- Collect SBCTA's first toll revenue
- Manage I-10 Express Lanes operations and associated expenses
- Manage the I-10 and I-15 Joint Sub-Committee agenda
  - Seek direction on toll program and tolling policy
  - Present Express Lanes operational statistics



#### **Debt Service**

## Long-term and short-term financing

- Freeway program
- Interchange program
- Arterial projects
- Metrolink-Rail program
- Express Bus/Rapid Transit program
- Victor Valley Major Local Highway Program



Cajon Pass Program	4% committed 5161M remains	98% committed \$11M remains
Bus Rapid Transit Program 67% committed \$125M remains	78% Valley revenue committed	Grade Separation Program 73% committed \$54M remains

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